CANADIAN MUSEUM FOR HUMAN RIGHTS QUARTERLY FINANCIAL REPORT

For the three and nine months ended December 31, 2017 (Unaudited)



Quarterly Financial Report

(Unaudited)

For the three and nine months ended December 31, 2017

Narrative Discussion

This section of the quarterly financial report presents management's narrative discussion of the Canadian Museum for Human Rights' (CMHR) (the Museum) financial performance during the nine months ended December 31, 2017. It must be read in conjunction with the March 31, 2017 Management Discussion and Analysis and Annual Audited Financial Statements.

FINANCIAL RESULTS

A summary of the financial activity for the nine months ended December 31, 2017 includes the following:

Overview

In September 2017 the Museum completed its third full year of operations and response to the Museum continues to be overwhelmingly positive. The visitor survey conducted during the summer months found 95% of visitors were either satisfied or very satisfied with their visit and 93% of visitors were inspired by their museum experience.

Total visitation for the nine months ended December 31, 2017 was 240,000, a 1% increase from the 237,000 visitors in the nine months ended December 31, 2016. Operating revenue remains consistent. Boutique sales have increased, reflecting that the store is becoming a destination of choice, and facility rental revenues reflect the continued strong demand for the CMHR for private and corporate events.

The CMHR attracts visitors from all over Canada and internationally. Over 74% of the Museum's visitors this fiscal year were from outside of Winnipeg, coming from other parts of Manitoba, Canada and countries from around the world. The Museum's education programs remain near capacity, with 21,700 students, teachers and chaperones participating during the first nine months of this year.

The temporary exhibition 1867: Rebellion & Confederation, one of four exhibitions to mark the 150th anniversary of Confederation, closed in May and was replaced in June by Points of View: A National Human Rights Exhibition in the Level 1 Gallery. Comprised of 72 photographs exploring human rights through the themes of freedom of expression, reconciliation, inclusion and diversity and the environment, this crowd-

Quarterly Financial Report

(Unaudited)

For the three and nine months ended December 31, 2017

sourced exhibition features the photos selected by our jury from the almost 1,000 submitted by people from across the country. *Our Canada, My Story*, another Canada 150 project and the first travelling exhibition to be developed by the CMHR, was replaced in the Level 6 Expressions Gallery, supported by the Richardson Foundation and Family with *Rights of Passage*, our final Canada 150 exhibition. This exhibition, which opened on International Human Rights Day, December 10, 2017, takes a new and innovative look at Canada's human rights history. Development of the travelling exhibition Mandela: Struggle for Freedom, that explores the life and legacy of Nelson Mandela is underway, to open in the Level 1 Gallery in 2018, the centenary of his birth.

Statement of Financial Position

Total assets decreased \$7.2 million from \$326.1 million at March 31, 2017 to \$318.9 million at December 31, 2017 largely as a result of a \$10.1 million decrease in assets available for use due to amortization of the capital assets in use offset by a \$3.1 million increase in investments.

Total liabilities decreased \$8.1 million from March 31, 2017 largely due to a \$9.2 million decrease in deferred contributions related to capital assets resulting from the amortization of the contributions over the same period as the assets purchased, offset by a \$1.1 million increase in deferred contributions.

Net assets increased by \$0.9 million from March 31, 2017 representing an excess of revenue over expenses.

Statement of Operations:

Parliamentary Appropriations

Total parliamentary appropriations, reported on an accrual basis, were \$21.7 million for the nine months ended December 31, 2017, a decrease of \$9.0 million in comparison to the nine months ended December 31, 2016. The decrease in appropriations is largely due to receiving \$8.2 million of funding in December, 2016 for retroactive Payments in Lieu of Taxes (PILT), an expense that had been finalized and recorded in fiscal 2015-16. For the fiscal year 2017-2018, the total voted appropriations are \$24.9 million including the original base appropriations of \$21.7 million, \$2.7 million in ongoing funding for PILT

Quarterly Financial Report

(Unaudited)

For the three and nine months ended December 31, 2017

and \$0.5 million in funding for specific capital projects from the Budget 2016 Supporting National Museums initiative.

Revenues

Operating revenue for the nine months ended December 31, 2017 was \$2.8 million, consistent with the prior year. Operating revenue includes revenue from admissions, tours, education programs, boutique sales, facility rentals, commissions on the restaurant and catering sales, and travelling exhibits.

Contributions were \$5.5 million for the nine months ended December 31, 2017, which are also consistent with the prior year. The contributions reflect the recognition of the deferred contributions related to capital assets received in previous periods from funding partners other than the Government of Canada, (the Province of Manitoba, the City of Winnipeg and the Friends of the CMHR), which are amortized over the same period as the capital assets purchased with the contributions.

Expenses

Total expenses were \$29.2 million for the nine months ended December 31, 2017, compared to \$30.4 million for the nine months ended December 31, 2016. The decrease of \$1.2 million is due to a \$0.8 million decrease in museum content and program expenses largely due to the timing of exhibition and programming projects and a \$0.4 million decrease in permanent building expenses largely due to a decrease in the amortization of capital assets.

For the nine months ended December 31, 2017 the Corporation finished in a positive operating position of \$0.9 million.

Statement of Cash Flows

Cash decreased by \$0.6 million between March 31 and December 31, 2017. Cash used for investments of \$3.1 million and \$1.4 million used for capital activities were offset by cash from operating activities of \$2.4 million along with \$1.0 million from parliamentary appropriations and \$0.5 million from the Friends of CMHR used for the acquisition of capital assets.

Quarterly Financial Report

(Unaudited)

For the three and nine months ended December 31, 2017

This is compared to an increase in cash of \$11.2 million in the nine months ended December 31, 2016. This increase was primarily due to \$11.7 million in funds received from operating activities which included \$8.2 million received for retroactive PILT and \$2.7 million for the current year PILT, and \$1.6 million from parliamentary appropriations and \$0.5 million received from the Friends of CMHR for the acquisition of capital assets, offset by \$2.6 million used for capital activities.

RISK ANALYSIS & OUTLOOK

The Museum employs a continually updated risk-management framework to identify, evaluate and mitigate all factors that pose a substantive threat to its ongoing operations or long-term success. The Museum completed a facilitated risk evaluation in 2015-16 to ensure the organization can appropriately manage and respond to identified risks through its first five years as a fully operating national museum. The risk assessment was reviewed and updated in March 2017.

The Museum will work closely with its partners, the Government of Canada and the Friends of CMHR to assess its long-term funding requirements.

The work of our organization is made possible through financial support of the Government of Canada. The Museum will continue in its efforts to maximize its revenues from all possible sources. In partnership with the Friends, the Museum also plans to supplement its parliamentary appropriations through a new sponsorship program and continued philanthropic support.

Quarterly Financial Report

(Unaudited)

For the three and nine months ended December 31, 2017

STATEMENT OF MANAGEMENT RESPONSIBILTY BY SENIOR OFFICIALS

Management is responsible for the preparation and fair presentation of these quarterly financial statements in accordance with the Treasury Board of Canada Standard on Quarterly Financial Reports for Crown Corporations, and for such internal controls as management determines is necessary to enable the preparation of quarterly financial statements that are free from material misstatement. Management is also responsible for ensuring all other information in this quarterly financial report is consistent, where appropriate, with the quarterly financial statements.

Based on our knowledge, these unaudited quarterly financial statements present fairly, in all material respects, the financial position, results of operations and cash flows of the corporation, as at the date of and for the periods presented in the quarterly financial statements.

John Young, President and Chief Executive Officer

Susanne Robertson, CPA, CA, Chief Financial Officer

Winnipeg, Canada

February 22, 2018

Quarterly Financial Statements of

CANADIAN MUSEUM FOR HUMAN RIGHTS

For the three and nine months ended December 31, 2017 (Unaudited)



Canadian Museum for Human Rights Statement of Financial Position

(Unaudited)

(In thousands of dollars)

As at	D	December 31,			
		2017		2017	
Assets					
Current assets:					
Cash and restricted cash (note 3)	\$	9,055	\$	9,613	
Investments (note 4)		3,101		-	
Accounts receivable		426		825	
Inventories		212		172	
Prepaid expenses		326		561	
Holdback account		43		42	
		13,163		11,213	
Collections (note 5)		1		1	
Capital assets (note 6):					
Assets available for use		304,131		314,270	
Assets under construction		1,545		578	
Total Assets	\$	318,840	\$	326,062	
Current liabilities: Accounts payable and accrued liabilities	\$	3,569	\$	3,607	
		43		42	
Assets available for use Assets under construction Otal Assets iabilities and Net Assets current liabilities: Accounts payable and accrued liabilities Holdback payable Deferred revenues		60		53	
		3,672		3,702	
Deferred contributions (note 7)		5,481		4,428	
Deferred contributions related to capital assets (note 8)		299,909		309,081	
Total Liabilities		309,062		317,211	
Net assets:					
Unrestricted		4,818		3,883	
Invested in capital assets (note 9)		4,979		4,979	
Accumulated remeasurement losses		(19)		(11	
		9,778		8,851	
Total Liabilities and Net Assets	\$	318,840	\$	326,062	

Canadian Museum for Human Rights Statement of Operations

(Unaudited) (In thousands of dollars)

		Three mo	onths er	nded		ded		
	De	cember 31,	Dec	cember 31,	De	ecember 31,	De	cember 31,
	2017			2016		2017	2016	
Revenue (Schedule 1):								
Operating	\$	788	\$	767	\$	2,752	\$	2,737
Contributions		1,839		1,831		5,513		5,517
Other income		66		42		219		100
Total revenue		2,693		2,640		8,484		8,354
Expenses (Schedule 2):								
Museum content and program		3,087		3,461		8,919		9,747
Permanent building		5,359		5,670		16,177		16,587
Stewardship and corporate		1,400		1,491		4,128		4,136
management								
Total expenses		9,846		10,622		29,224		30,470
Excess of expenses over revenue before Parliamentary appropriations		(7,153)		(7,982)		(20,740)		(22,116)
Parliamentary appropriations (note 10)		7,158		16,342		21,675		30,655
Excess of revenue over expenses	\$	5	\$	8,360	\$	935	\$	8,539

Canadian Museum for Human Rights Statement of Remeasurement Losses

(Unaudited)

(In thousands of dollars)

		Three mo	nths end	ed		:d		
	Decen	December 31,		December 31,		December 31,		mber 31,
	2	017	2	016	:	2017	2	016
Accumulated remeasurement losses,								
beginning of period	\$	-	\$	(7)	\$	(11)	\$	(11)
Unrealized gains (losses) attributable								
to:								
Foreign exchange		1		(1)		(3)		(4)
Amounts reclassified to the Statement								
of Operations:								
Foreign exchange gain (loss)		(1)		(1)		(5)		6
Net remeasurement gain (loss) for the								
period		-		(2)		(8)		2
Accumulated remeasurement losses,								
end of period	\$	-	\$	(9)	\$	(19)	\$	(9)

Canadian Museum for Human Rights Statement of Changes in Net Assets

(Unaudited)

(In thousands of dollars)

Nine months ended December 31,	Uni	estricted	 vested in ital assets	 cumulated emeasure- ment losses	2017	2016
Net Assets, beginning of period	\$	3,883	\$ 4,979	\$ (11)	\$ 8,851	\$ 480
Excess of revenue over expenses		935	-	-	935	8,539
Net change in accumulated						
remeasurement gains (losses)		-	-	(8)	(8)	2
Net Assets, end of period	\$	4,818	\$ 4,979	\$ (19)	\$ 9,778	\$ 9,021

Canadian Museum for Human Rights Statement of Cash Flows

(Unaudited)

(In thousands of dollars)

		Three mo	nths e	ended	Nine months ended			
	D	ecember 31,	D	ecember 31,	Dece	ember 31,	De	cember 31,
		2017		2016		2017		2016
Operating activities:								
Cash receipts (customers)	\$	822	\$	748	\$	2,643	\$	2,637
Cash receipts (Parliamentary								
appropriations)		6,190		14,425		18,059		26,409
Cash receipts (other income)		-		28		. 1		25
Cash payments to and on behalf of								
employees		(2,436)		(2,280)		(8,988)		(9,270
Cash payments to suppliers		(5,890)		(3,494)		(9,452)		(8,228
Interest received		25		26		65		80
merestreetwea		(1,289)		9,453		2,328		11,653
Capital activities:								
Capital activities: Payments for acquisition of assets under								
		(200)		(24)		(0.4.4)		/205
construction		(368)		(31)		(944)		(305
Payments for acquisition of assets available		(205)		(276)		(252)		/2.22
for use		(205)		(376)		(352)		(2,308
		(573)		(407)		(1,296)		(2,613
Investing activities:								
Acquisition of investments		(3,100)		-		(3,100)		
		(3,100)		-		(3,100)		-
Financing activities:								
Parliamentary appropriation for the								
acquisition of capital assets								
available for use		447		116		578		607
Parliamentary appropriations (capital)				110		370		007
funding for the acquisition of capital								
assets available for use		97		988		397		988
Contributions from non-government		3,		500		337		300
_		15		30		536		564
sources for assets under construction		559		1,134		1,511		2,159
								<u> </u>
Increase (decrease) in cash		(4,403)		10,180		(557)		11,199
Cash, beginning of period								
Cash and restricted cash		13,458		13,541		9,613		12,511
Holdback account		43		42		42		53
		13,501		13,583		9,655		12,564
Cash, end of period								
Cash and restricted cash		9,055		23,721		9,055		23,721
Holdback account		43		42		43		42
	\$	9,098	\$	23,763	\$	9,098	\$	23,763

Notes to Quarterly Financial Statements

For the three and nine months ended December 31, 2017 (Unaudited)
(In thousands of dollars, unless otherwise noted)

1 (a). Authority and mandate:

The Canadian Museum for Human Rights was established through an amendment to the *Museums Act* on August 10, 2008 and is a Crown corporation named in Part I of Schedule III to the *Financial Administration Act*. The Museum is not subject to income tax under the provisions of the *Income Tax Act*.

The Museum is the first national museum established outside of the National Capital Region and the first to be constructed with funding received from the Government of Canada as well as other levels of government. The Province of Manitoba, the City of Winnipeg, and the Friends of the Canadian Museum for Human Rights (Friends of the CMHR), (representing mostly private sector, organizational and individual donors) also funded the Capital Project (building and exhibits). The Canadian Museum for Human Rights reports to Parliament through the Minister of Canadian Heritage.

The mandate, as stated in the amendments to the *Museums Act*, is as follows:

"to explore the subject of human rights, with special but not exclusive reference to Canada, in order to enhance the public's understanding of human rights, to promote respect for others and to encourage reflection and dialogue."

The Governor in Council has not approved the Museum's five-year Corporate Plan since 2013/2014 and, as a result, the related five-year Corporate Plan Summaries have not been tabled in Parliament as contemplated by the FAA. The Museum is working with the government to obtain approval for the plans.

1 (b). Operations:

The operations of the Museum are divided into three mutually supportive activities which work together to meet all aspects of its mandate. These activities and their respective descriptions are:

Museum Content and Program:

That the Museum's content and programming is consistent with the guiding principles in the Museum's metanarrative: objective, innovative, accessible, affects the way people think and behave towards the rights of others and that it is developed through ongoing community engagement.

Permanent Building:

That the Museum provides a secure and functional facility that meets or exceeds all safety and building code requirements and is easily accessible to the public. That all aspects of facilities management and the information technology infrastructure are managed in a fiscally sound, transparent and accountable manner, ensuring environmental stewardship and employing effective project and risk-management practices throughout.

Notes to Quarterly Financial Statements

For the three and nine months ended December 31, 2017 (Unaudited)

(In thousands of dollars, unless otherwise noted)

Stewardship and Corporate Management:

That the Museum adopts sound and efficient governance and stewardship practices that facilitate the alignment of resources with priorities and full accountability and transparency to Canadians for results; the CMHR recruits and retains the necessary human resources; and the CMHR supports the Friends of the CMHR's fundraising campaign to assist with capital costs in the short term and to support programming and other activities within the CMHR in the long-term.

2. Significant accounting policies:

The quarterly financial statements have been prepared in accordance with the 4200 series of the Canadian Public Sector Accounting Standards (PSAS) for government not-for-profit organizations. The same accounting policies and methods of computation are followed in the quarterly financial statements as compared to the March 31, 2017 Annual Audited Financial Statements.

3. Cash, restricted cash:

Restricted cash consists of cash held in the Museum's separate bank account and is restricted for use for capital and designated operating costs and arise from contributions received from non-government entities, assistance from other governments and Parliamentary appropriations.

	December		March 31,	
	31, 2017		2017	
Cash	\$ 5,378	\$	5,113	
Restricted cash	3,677		4,500	
	\$ 9,055	\$	9,613	

The change in restricted cash is comprised of the following:

Nine months ended	Dece	December 31, 2017				
Balance, beginning of period	\$	4,500				
Add capital Parliamentary appropriations		397				
Add deferred interest income		37				
Less amounts used to purchase capital assets		(1,257)				
Balance, end of period	\$	3,677				

Notes to Quarterly Financial Statements

For the three and nine months ended December 31, 2017 (Unaudited)

(In thousands of dollars, unless otherwise noted)

4. Investments:

During the nine months ended December 31, 2017, the Museum acquired \$3.1 million of investments.

	December	31, 2017	March 31, 2017		
	Cost	Fair value	Cost	Fa	ir value
Investments:					
Guaranteed investment certificates	3,100	3,101		-	-
	\$ 3,100	\$ 3,101	\$	- \$	-

At December 31, 2017, the Museum held the following investments:

- Guaranteed investment certificate with face value \$2,000,000, yield of 1.85% and a maturity date of December 22, 2018
- Guaranteed investment certificate with face value \$600,000, yield of 1.75% and a maturity date of September 22, 2018
- Guaranteed investment certificate with face value \$500,000, yield of 1.63% and a maturity date of June 22, 2018

5. Collections:

The Museum maintains three separate but related collections that support Museum activities and programs in fulfillment of the Museum's mandate, as noted below:

- Permanent Collection archives, artifacts and artworks,
- Library Collection bilingual published materials including electronic publications; and
- Working Collection materials constructed or purchased for public programming or exhibits and may be deemed expendable.

Only acquisitions designated as part of the Permanent Collection meet the accounting requirements of a Collection as defined in PSAS. Objects purchased for the Permanent Collection are recorded as an expense in the year of acquisition. Objects received as a donation are recorded as an expense along with the offsetting donation revenue in the year of acquisition.

Acquisitions designated as part of the Library or Working Collection are subject to regular capitalization or expense accounting rules based on the Museum's established capitalization threshold level

During the nine months ended December 31, 2017, the Museum acquired \$28 (2016 - \$3) worth of artifacts for the Permanent collection which were expensed.

The Museum did not record any revenues for the periods ended December 31, 2017 and December 31, 2016 related to sales of Permanent collection items.

Notes to Quarterly Financial Statements

For the three and nine months ended December 31, 2017 (Unaudited)

(In thousands of dollars, unless otherwise noted)

6. Capital assets:

	Cost		Additions	Disposals		Cost
	March 31,		(Transfers)		Dec	ember 31,
	2017					2017
Land	\$ 4,979	\$	-	\$ -	\$	4,979
Building						
Base	238,625		-	-		238,625
Mechanical and electrical	48,506		-	-		48,506
Exhibits	49,337		169	(2)		49,504
Computer equipment, hardware and						
software	7,176		319	-		7,495
Building improvements	7,392		19	-		7,411
Furniture and equipment	2,168		24	-		2,192
Website development	1,082		10	-		1,092
Enterprise program development	1,134		-	-		1,134
Films	97		-	-		97
Sub-total – Assets available for use	360,496		541	(2)		361,035
Assets under construction	578		967	-		1,545
	\$ 361,074	\$	1,508	\$ (2)		362,580

	Accumulated amortization March 31, 2017		_	Amortization expense		Disposals	an	cumulated nortization cember 31, 2017
Land	\$	-	\$	-	\$	-	\$	-
Building								
Base		19,222		4,476		-		23,698
Mechanical and electrical		7,840		1,819		-		9,659
Exhibits		9,702		3,163		(1)		12,864
Computer equipment, hardware and								
software		6,532		306		-		6,838
Building improvements		1,061		392		-		1,453
Furniture and equipment		751		180		-		931
Website development		514		158		-		672
Enterprise program development		507		185		-		692
Films		97		-		-		97
Sub-total – Assets available for use		46,226		10,679		(1)		56,904
Assets under construction		-		-		-		-
	\$	46,226	\$	10,679	\$	(1)	\$	56,904

Notes to Quarterly Financial Statements

For the three and nine months ended December 31, 2017 (Unaudited)

(In thousands of dollars, unless otherwise noted)

	Net book		Net book
		value	value
		March 31,	December 31,
		2017	2017
Land	\$	4,979	\$ 4,979
Building			
Base		219,403	214,927
Mechanical and electrical		40,666	38,847
Exhibits		39,635	36,640
Computer equipment, hardware and			
software		644	657
Building improvements		6,331	5,958
Furniture and equipment		1,417	1,261
Website development		568	420
Enterprise program development		627	442
Films		-	-
Sub-total – Assets available for use		314,270	304,131
Assets under construction		578	1,545
	\$	314,848	\$ 305,676

The land was donated to the Museum on April 15, 2009. If the land is no longer to be used for the purposes of the Museum, or such other purposes as approved by the previous owners, the ownership of the land reverts back to the City of Winnipeg and the Forks Renewal Corporation.

The amortization expense for the three and nine months ended December 31, 2017 is \$3.5 million and \$10.7 million, respectively (three and nine months ended December 31, 2016 - \$3.7 million and \$11.4 million, respectively).

Assets under construction represent costs incurred for assets under development including the web site, travelling exhibits, digital programming and the digital learning centre.

Notes to Quarterly Financial Statements

For the three and nine months ended December 31, 2017 (Unaudited)

(In thousands of dollars, unless otherwise noted)

7. Deferred contributions:

Deferred contributions recorded by the Museum are as follows:

	December 31, 2017	March 31, 2017		
Deferred contributions restricted for the purchase of capital assets \$	5.481	\$ 4.42	—— Я	

Changes in the deferred contributions balance during the period were as follows:

Nine months ended	Dece	December 31, 2017			
Balance, beginning of period	\$	4,428			
Additions:					
Parliamentary appropriations (capital)		397			
Parliamentary appropriations (operating) received in advance		2,100			
Deferred interest income		37			
		2,534			
Deductions:					
Amounts transferred to deferred contributions related to capital assets		(929)			
Amounts recognized as revenue		(552)			
		(1,481)			
Balance, end of period	\$	5,481			

Notes to Quarterly Financial Statements

For the three and nine months ended December 31, 2017 (Unaudited)

(In thousands of dollars, unless otherwise noted)

8. Deferred contributions related to capital assets:

Changes in the deferred contributions related to capital assets are composed of:

Nine months ended	December 31, 201	
Balance, beginning of period	\$	309,081
Amounts transferred from deferred contributions		929
Parliamentary appropriation for the acquisition of capital assets		
available for use		578
Amortization and loss of deferred contributions related to capital		
assets available for use		(10,679)
Balance, end of period	\$	299,909

9. Net assets invested in capital assets:

The net investment in capital assets consists of the land donated by the City of Winnipeg and The Forks Renewal Corporation as follows:

	Dece	mber 31, 2017	M	arch 31, 2017
Capital assets	\$	305,676	\$	314,848
Less amounts financed by deferred contributions related to capital				
assets		(299,909)		(309,081)
Less amounts to be financed by deferred contributions		(788)		(788)
	\$	4,979	\$	4,979

Notes to Quarterly Financial Statements

For the three and nine months ended December 31, 2017 (Unaudited)
(In thousands of dollars, unless otherwise noted)

10. Parliamentary appropriations:

		Three mor	iths en	ded		Nine mon	onths ended		
	Dec	ember 31,	Dec	ember 31,	Dec	December 31,		ember 31,	
		2017		2016	2017			2016	
Main estimates amount provided									
for operating and capital									
expenditures	\$	6,247	\$	5,425	\$	18,547	\$	16,100	
Supplementary Estimates B		487		11,904		487		11,904	
Less current period Parliamentary									
appropriations not recognized									
as revenue:									
Operating contribution									
received in advance		(1,000)		(900)		(2,100)		(900)	
Capital appropriations									
deferred		(97)		(988)		(397)		(988)	
Restricted operating									
contributions deferred (PILT)		-		(980)		-		(980)	
Amounts used to purchase									
capital assets		(447)		(116)		(578)		(607)	
Add prior year Parliamentary									
appropriations recognized as									
revenue in the current period:									
Amortization of deferred									
contributions related to									
capital assets available									
for use		1,689		1,909		5,166		5,877	
Restricted amounts used in									
the current period for items									
expensed for accounting									
purposes		279		88		550		249	
	\$	7,158	\$	16,342	\$	21,675	\$	30,655	

Notes to Quarterly Financial Statements

(In thousands of dollars, unless otherwise noted)

For the three and nine months ended December 31, 2017 (Unaudited)

11. Allocation of expenses:

A portion of personnel costs, professional and special services, information management infrastructure and systems, marketing and promotion, and protection services of \$3.9 million (2016 - \$4.4 million) have been allocated as follows:

Nine months ended December 31,	2017		
Museum content and program	\$ 2,228	\$	2,484
Stewardship and corporate management	1,342		1,479
Permanent building	323		392
	\$ 3,893	\$	4,355

12. Comparative figures:

Certain comparative figures have been reclassified to conform to the presentation adopted in the current period.

Notes to Quarterly Financial Statements

For the three and nine months ended December 31, 2017 (Unaudited)

(In thousands of dollars, unless otherwise noted)

Schedule 1 – Schedule of Revenues

Operating Revenues

Nine months ended December 31,	2017	2016
Admissions and Programs		
General Admission	\$ 1,073	\$ 1,203
Memberships	105	145
Public Program	58	59
Education Program	74	79
Retail Boutique Sales	670	585
Facility Rental	563	468
Restaurant and catering	202	198
Travelling Exhibits	7	-
Total	\$ 2,752	\$ 2,737

Contributions

Nine months ended December 31,	2017	2016
Revenue related to the amortization of deferred contributions from		
other donors	\$ 5,513	\$ 5,494
Restricted amounts from other donors used in current period for items		
expensed for accounting purposes	-	23
Total	\$ 5,513	\$ 5,517

Other income

Nine months ended December 31,	2017	2016
In kind and artifact donations	\$ 147	\$ 17
Interest revenue	66	80
Miscellaneous	6	3
Total	\$ 219	\$ 100

Notes to Quarterly Financial Statements

For the three and nine months ended December 31, 2017 (Unaudited)

(In thousands of dollars, unless otherwise noted)

Schedule 2 – Schedule of Expenses

Nine months ended December 31,	2017	2016
Amortization of capital assets	\$ 10,679	\$ 11,371
Personnel costs	9,396	9,183
Property taxes	2,029	1,937
Building operations	1,717	1,479
Exhibitions	807	1,356
Information management infrastructure and systems	794	796
Marketing and promotion	694	929
Protection Services	482	564
Professional and special services	453	559
Travel	416	383
Office supplies and administration	349	356
Exhibits maintenance	347	417
Cost of goods sold	344	308
Utilities	315	320
Programming	247	196
Digital reach	127	313
Permanent Collection acquisitions	28	3
Total expenses	\$ 29,224	\$ 30,470