

CANADIAN MUSEUM FOR HUMAN RIGHTS

QUARTERLY FINANCIAL REPORT

For the three months ended June 30, 2025

(Unaudited)



Canadian Museum for Human Rights

Quarterly Financial Report

(Unaudited)

For the three months ended June 30, 2025

Narrative Discussion

This section of the quarterly financial report presents management's narrative discussion of the financial performance of the Canadian Museum for Human Rights ("CMHR" or "the Museum") during the three months ended June 30, 2025. It must be read in conjunction with the March 31, 2025 Management Discussion and Analysis and Annual Audited Financial Statements.

FINANCIAL RESULTS

A summary of the financial activity for the three months ended June 30, 2025 includes the following:

OVERVIEW

Total on-site visitation during this time was 33,854, 38% lower than the 54,170 of the same period last year. The Museum's education programming had 8,477 students, teachers and chaperones participating in-person and 967 participating in virtual field trips, totalling 9,444, compared to 10,982 students, teachers and chaperones participating in-person and 2,048 participating in virtual field trips for the three months ending June 30, 2024.

The Museum's website, humanrights.ca and droitsdelapersonne.ca, attracted 367,824 website visits in the three months ended June 30, 2025, 18% percent higher than the previous year, with 312,534 website visits.

The Museum finished the first quarter with an excess of revenue over expenses of \$0.4 million, a \$0.3 million increase compared to an excess of revenue over expenses of \$0.1 million recorded in Q1 of the previous year. The increase in the current quarter was due to an increase in operating revenue and contributions and a decrease in operating expenses.

Canadian Museum for Human Rights

Quarterly Financial Report

(Unaudited)

For the three months ended June 30, 2025

STATEMENT OF OPERATIONS

Parliamentary appropriations

Total parliamentary appropriations, reported on an accrual basis, are \$8.6 million for the three months ended June 30, 2025. This is \$0.2 million lower than the \$8.8 million in appropriations for the three months that ended June 30, 2024.

For the fiscal year 2025-2026, the total Parliamentary appropriations are \$28.7 million including \$26.9 million of the total voted main estimate appropriations, \$1.7 million of support for national museums and \$0.1 million for Canada Strong Pass initiative. The total appropriations are \$0.1 million higher than 2024-2025.

Revenues

Operating revenues for the three months ended June 30, 2025 were \$0.6 million, 25% percent higher compared to the previous year. This figure represents revenue from admissions, memberships, programming, Boutique sales, facility rentals, restaurant and catering, and travelling exhibitions.

Contributions of \$2.0 million are largely comprised of the amortization of deferred contributions related to capital assets received in previous periods from funding partners other than the Government of Canada, which are amortized over the same period as the capital asset purchased with the contributions. The funding partners include the Province of Manitoba, the City of Winnipeg and the Friends of the Canadian Museum for Human Rights (Friends).

Canadian Museum for Human Rights

Quarterly Financial Report

(Unaudited)

For the three months ended June 30, 2025

Expenses

Total operating expenses were \$11.0 million for the three months ended June 30, 2025, a \$0.1 million decrease from \$11.1 million for the three months ended June 30, 2024.

The breakdown of expenses by core responsibility is as follows:

- Museum content, programs and engagement expenses were \$3.6 million, consistent with \$3.6 million in the previous year.
- Accommodation expenses were \$5.4 million in comparison to \$5.1 million in the previous year. The increase was mainly due to the increase in PILT and amortization, offset by a decrease in building operations expenses.
- Internal services expenses were \$2.0 million, \$0.4 million lower than \$2.4 million in the previous year. The decrease was due to reduced personnel, travel and professional services.

For the three months ended June 30, 2025, the Museum finished the quarter with an excess of revenue over expenses of \$0.4 million.

STATEMENT OF FINANCIAL POSITION

Total assets decreased by \$2.3 million from \$253.5 million on March 31, 2025 to \$251.3 million on June 30, 2025. The decrease was due to the amortization of capital assets.

Total liabilities decreased by \$2.7 million from \$239.2 million on March 31, 2025 to \$236.5 million on June 30, 2025. The decrease was due to the amortization of deferred contributions for capital assets received in previous years.

Net assets increased by \$0.4 million from March 31, 2025, representing an excess of revenue over expenses.

Canadian Museum for Human Rights

Quarterly Financial Report

(Unaudited)

For the three months ended June 30, 2025

RISK ANALYSIS AND OUTLOOK

The Museum continually updates its risk-management framework to identify, evaluate and mitigate all factors that pose a substantive threat to its ongoing operations or long-term success. Risks will continue to be monitored on an ongoing basis.

The Museum is committed to building upon its considerable successes since opening in 2014 and will continue to work closely with its partners, the Government of Canada and the Friends, to assess its long-term funding requirements. Current pressures on the Museum's operating and capital budgets include an increasingly competitive tourism market, renewed economic uncertainty related to inflation, tariffs and trade wars and their impact on consumer spending, work required to create an equitable museum, and the significant capital requirements of maintaining a digitally based museum in an iconic building.

In July 2025 the Government of Canada initiated a Comprehensive Expenditure Review (CER) as part of a broader effort to streamline government operations and redirect funds towards priority areas. As a Crown corporation, the CMHR is subject to this review and has been directed to examine how we might reduce expenses over a three-year period beginning in 2026-27. The outcome of this process may have a significant impact on the outlook and future operations of the museum.

The Museum will have an even greater need to continue its efforts to maximize earned revenue. In partnership with Friends, the Museum also plans to supplement its parliamentary appropriations through sponsorships and philanthropic support.

Canadian Museum for Human Rights

Quarterly Financial Report

(Unaudited)

For the three months ended June 30, 2025


STATEMENT OF MANAGEMENT RESPONSIBILITY BY SENIOR OFFICIALS

Management is responsible for the preparation and fair presentation of these quarterly financial statements in accordance with the Treasury Board of Canada Standard on Quarterly Financial Reports for Crown Corporations, and for such internal controls as management determines are necessary to enable the preparation of quarterly financial statements that are free from material misstatement. Management is also responsible for ensuring all other information in this quarterly financial report is consistent, where appropriate, with the quarterly financial statements.

Based on our knowledge, these unaudited quarterly financial statements present fairly, in all material respects, the financial position, results of operations and cash flows of the corporation, as at the date of and for the periods presented in the quarterly financial statements.



Isha Khan, Chief Executive Officer



Michael Schroeder, CPA, Chief Financial Officer

August 25, 2025

Quarterly Financial Statements of

CANADIAN MUSEUM FOR HUMAN RIGHTS

Three months ended June 30, 2025

(Unaudited)



Canadian Museum for Human Rights

Statement of Financial Position

(Unaudited)

(In thousands of dollars)

As at	June 30, 2025	March 31, 2025
Assets		
Current assets		
Cash and restricted cash	\$ 22,115	\$ 21,139
Accounts receivable	175	194
Inventories	100	108
Prepaid expenses	392	386
	22,782	21,827
Investments and restricted investments	11,454	11,346
Collections	1	1
Capital assets	217,017	220,372
Total assets	\$ 251,254	\$ 253,546
Liabilities and net assets		
Current liabilities		
Accounts payable and accrued liabilities	\$ 4,810	\$ 3,799
Obligation under capital lease (note 4)	282	277
Deferred revenue	534	704
	5,626	4,780
Obligation under capital lease (note 4)	976	1,049
Deferred contributions (note 5)	19,112	19,310
Deferred contributions related to capital assets (note 6)	210,780	214,067
Total liabilities	236,494	239,206
Net assets		
Unrestricted	9,781	9,361
Invested in capital assets (note 7)	4,979	4,979
	14,760	14,340
Total liabilities and net assets	\$ 251,254	\$ 253,546

The accompanying notes and schedules form an integral part of the quarterly financial statements.

Canadian Museum for Human Rights

Statement of Operations

(Unaudited)

(In thousands of dollars)

Three months ended June 30,	2025	2024
Revenue (Schedule 1)		
Operating	\$ 608	\$ 487
Contributions	1,996	1,783
Other income	169	199
Total revenue	2,773	2,469
Expenses (Schedule 2)		
Museum content, programs and engagement	3,596	3,585
Accommodation	5,392	5,142
Internal services	2,006	2,411
Total expenses	10,994	11,138
Excess of expenses over revenue before parliamentary appropriations	(8,221)	(8,669)
Parliamentary appropriations (note 8)	8,641	8,757
Excess of revenue over expenses	\$ 420	\$ 88

The accompanying notes and schedules form an integral part of the quarterly financial statements.

Statement of Changes in Net Assets

(Unaudited)

(In thousands of dollars)

Three months ended June 30,	Unrestricted	Invested in capital assets	2025	2024
Net assets, beginning of period	\$ 9,361	\$ 4,979	\$ 14,340	\$ 14,180
Excess of revenue over expenses	420	-	420	88
Net assets, end of period	\$ 9,781	\$ 4,979	\$ 14,760	\$ 14,268

The accompanying notes form an integral part of the quarterly financial statements.

Canadian Museum for Human Rights

Statement of Cash Flows

(Unaudited)

(In thousands of dollars)

Three months ended June 30,	2025	2024
Operating activities		
Cash receipts from customers	\$ 487	\$ 544
Cash receipts from contributions	135	372
Cash receipts from parliamentary appropriations	6,727	6,925
Cash receipts from other income	54	42
Cash payments to and on behalf of employees	(4,561)	(4,978)
Cash payments to suppliers	(1,911)	(2,484)
Interest received	76	83
Interest paid	(27)	(11)
	980	493
Capital activities		
Payments for acquisition of capital assets	(27)	(616)
	(27)	(616)
Financing activities		
Parliamentary appropriation for the acquisition of capital assets	-	222
Contributions from non-government sources for capital assets	90	45
Obligation under capital lease	(67)	(27)
	23	240
Increase in cash	976	117
Cash and restricted cash, beginning of period	21,139	9,037
Cash and restricted cash, end of period	\$ 22,115	\$ 9,154

The accompanying notes and schedules form an integral part of the quarterly financial statements.

Canadian Museum for Human Rights

Notes to Quarterly Financial Statements

For the three months ended June 30, 2025

(Unaudited)

(In thousands of dollars, unless otherwise noted)

1. (a) Authority and mandate

The Canadian Museum for Human Rights (the “Museum”) was established through an amendment to the *Museums Act* on August 10, 2008, and is a Crown corporation named in Part I of Schedule III to the *Financial Administration Act* (FAA). It is accountable to Parliament through the Minister of Canadian Identity and Culture and Minister responsible for Official Languages.

The Museum is not subject to income tax under the provisions of the *Income Tax Act of Canada*.

The Museum’s mandate, as stated in an amendment to the *Museums Act*, is as follows:

“to explore the subject of human rights, with special but not exclusive reference to Canada, in order to enhance the public’s understanding of human rights, to promote respect for others and to encourage reflection and dialogue.”

The Government of Canada has approved the Museum’s corporate plan for the 2025-2026 to 2029-2030 planning period. The Corporate Plan Summary has been submitted but not yet tabled.

(b) Operations

To meet all aspects of its mandate, the Museum has divided its operations into three mutually supportive activities:

Museum content, programs and engagement

- Accessible and engaging exhibitions including online
- Programming that promotes reflection and dialogue
- Sound and balanced research, scholarship and collections management
- National outreach, engagement and service
- Communications and marketing

Accommodation

- Building operations
- Protection services
- Information technology infrastructure

Internal services

- Corporate governance
- Administration
- Earned-revenue generation

Canadian Museum for Human Rights

Notes to Quarterly Financial Statements

For the three months ended June 30, 2025

(Unaudited)

(In thousands of dollars, unless otherwise noted)

2. Significant accounting policies

The quarterly financial statements have been prepared in accordance with the Canadian public sector accounting standards (PSAS) for government not-for-profit organizations. The Museum has elected to apply the 4200 series for government-not-for-profit organizations and applies the deferral method of accounting for contributions for not-for-profit organizations. The same accounting policies and methods of computation are followed in the quarterly financial statements as compared to the March 31, 2025 Annual Audited Financial Statements.

3. Basis of presentation

The note disclosures in these unaudited financial statements do not conform in all respects to the requirements of PSAS for government not-for-profit organizations for annual audited financial statements. These unaudited financial statements should be read in conjunction with the Narrative Discussion for the three months ended June 30, 2025 and with the Museum's annual audited financial statements as at and for the year ended March 31, 2025.

4. Obligation under capital lease

In the prior year, the Museum completed an upgrade and replacement of its core information technology network through a lease-purchase agreement with a term of five years. Management intends to completely discharge its obligation under the lease and obtain ownership of all network computer equipment, hardware and software in 2029-30, upon final payment.

	June 30, 2025
Total minimum future lease payments ⁽¹⁾	\$ 1,487
Deduct imputed interest	(229)
Present value of financing obligations	1,258
Current portion	282
Long term portion	976
	1,258

1) The amounts payable under the capital lease are based on the fixed nominal interest rate of 8.31%, for a period of five years, established at the time of signing the agreement.

Canadian Museum for Human Rights

Notes to Quarterly Financial Statements

For the three months ended June 30, 2025

(Unaudited)

(In thousands of dollars, unless otherwise noted)

5. Deferred contributions

Changes in the deferred contributions, restricted for the future capital and operational requirements during the period were as follows:

Three months ended	June 30, 2025
Balance, beginning of period	\$ 19,310
Additions	
Deferred interest income	158
	158
Deductions	
Amounts transferred to deferred contributions related to capital assets	(81)
Amounts recognized as revenue	(275)
	(356)
Balance, end of period	\$ 19,112

6. Deferred contributions related to capital assets

Changes in the deferred contributions related to capital assets, purchased but not fully amortized during the current period were as follows:

Three months ended	June 30, 2025
Balance, beginning of period	\$ 214,067
Amounts transferred from deferred contributions	81
Amortization of deferred contributions related to capital assets	(3,368)
Balance, end of period	\$ 210,780

7. Net assets invested in capital assets

The net assets invested in capital assets consists of the land donated by the City of Winnipeg and The Forks Renewal Corporation as follows:

	June 30, 2025
Capital assets	\$ 217,017
Less amounts financed by	
Capital lease	(1,258)
Deferred contributions	(210,780)
Balance, end of period	\$ 4,979

Canadian Museum for Human Rights

Notes to Quarterly Financial Statements

For the three months ended June 30, 2025

(Unaudited)

(In thousands of dollars, unless otherwise noted)

8. Parliamentary appropriations

Three months ended June 30,	2025	2024
Main estimates amount provided for operating and capital expenditures	\$ 6,727	\$ 7,147
Less current period parliamentary appropriations not recognized as revenue:		
Amounts used to purchase capital assets	-	(222)
Add prior year parliamentary appropriations recognized as revenue in the current period:		
Amortization of deferred contributions related to capital assets	1,639	1,606
Restricted amounts used in current period for items expensed	275	226
Parliamentary appropriations recognized as revenue for the period	\$ 8,641	\$ 8,757

Canadian Museum for Human Rights

Notes to Quarterly Financial Statements

For the three months ended June 30, 2025

(Unaudited)

(In thousands of dollars, unless otherwise noted)

Schedule 1 – Schedule of Revenue

Operating revenue

Three months ended June 30,	2025	2024
Admissions and programs		
General admission	\$ 209	\$ 163
Memberships	7	8
Public programs	4	20
Education programs	1	4
Retail Boutique sales	89	112
Facility rentals	162	134
Restaurant and catering	58	46
Travelling exhibitions	78	-
Total	\$ 608	\$ 487

Contributions

Three months ended June 30,	2025	2024
Revenue related to the amortization of deferred contributions	\$ 1,729	\$ 1,635
Contributions from Friends of the CMHR		
Cash donations and sponsorships	145	32
In-kind donations	17	29
Cash donations and sponsorships	98	85
In-kind and artifact donations	7	2
Total	\$ 1,996	\$ 1,783

Other income

Three months ended June 30,	2025	2024
Interest revenue	116	156
Cost recoveries from Friends of the CMHR	42	42
Miscellaneous	11	1
Total	\$ 169	\$ 199

Canadian Museum for Human Rights

Notes to Quarterly Financial Statements

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(In thousands of dollars, unless otherwise noted)

Schedule 2 – Schedule of Expenses

Three months ended June 30,	2025	2024
Salaries and benefits	\$ 4,512	\$ 4,606
Amortization	3,368	3,241
Payment in lieu of taxes	970	685
Building operations	527	624
IT management infrastructure	417	415
Professional services	357	687
Materials and supplies	191	189
Marketing and communication	152	83
Travel and hospitality	128	186
Utilities	118	133
Exhibitions	97	41
Cost of sales	52	65
Other	41	45
Repairs and maintenance	37	126
Interest on capital lease obligation	27	11
Collections	-	1
Total expenses	\$ 10,994	\$ 11,138