CANADIAN MUSEUM FOR HUMAN RIGHTS

QUARTERLY FINANCIAL REPORT

For the three months ended June 30, 2026

(Unaudited)

Narrative Discussion

This section of the quarterly financial report presents management's narrative discussion of the financial performance of the Canadian Museum for Human Rights ("CMHR" or "the Museum") during the three months ended June 30, 2026. It must be read in conjunction with the March 31, 2026 Management Discussion and Analysis and Annual Audited Financial Statements.

FINANCIAL RESULTS

A summary of the financial activity for the three months ended June 30, 2026 includes the following:

OVERVIEW

Total on-site visitation during this time was 50,188, 48 per cent higher than the 33,854 of the same period last year. The Museum's education programming had 9,581 students, teachers and chaperones participating in-person and 1,684 participating in virtual field trips, totalling 11,265, 19 per cent higher than the 8,477 students, teachers and chaperones participating in-person and 967 students participating in virtual field trips, totaling 9,444 for the three months ending June 30, 2025.

The Museum's website, humanrights.ca and droitsdelapersonne.ca, attracted 358,380 website visits in the three months ended June 30, 2026, 3 per cent lower than the previous year, with 367,824 website visits.

The Museum finished the first quarter with an excess of revenue over expenses of $0.3 million, slightly lower than an excess of revenue over expenses of $0.4 million recorded in Q1 of the previous year.

STATEMENT OF OPERATIONS

Parliamentary appropriations

Total parliamentary appropriations, reported on an accrual basis, are $7.5 million for the three months ended June 30, 2026. This is $1.1 million lower than the $8.6 million in appropriations for the three months that ended June 30, 2025.

For the fiscal year 2026-2027, estimated total Parliamentary appropriations are $27.1 million including $1.7 million of support for national museums (28.8 million and $1.7 million, respectively in 2025-2026). The total estimated appropriations are $1.6 million lower than 2025-2026 due to Comprehensive Expenditure Review (CER) reductions.

Revenues

Operating revenues for the three months ended June 30, 2026 were $0.6 million, consistent with the previous year. This figure represents revenue from admissions, memberships, programming, Boutique sales, facility rentals, restaurant and catering, and travelling exhibitions.

Contributions of $1.8 million are largely comprised of the amortization of deferred contributions related to capital assets received in previous periods from funding partners other than the Government of Canada, which are amortized over the same period as the capital asset purchased with the contributions. The funding partners include the Province of Manitoba, the City of Winnipeg and the Friends of the Canadian Museum for Human Rights (Friends).

Expenses

Total operating expenses were $9.8 million for the three months ended June 30, 2026, a $1.2 million decrease from $11.0 million for the three months ended June 30, 2025.

The breakdown of expenses by core responsibility is as follows:

- Museum content, programs and engagement expenses were $3.0 million, compared to $3.6 million in the previous year. The decrease was mainly due to reduced personnel, professional services and advertising expenses.

- Accommodation expenses were $5.0 million, compared to $5.4 million in the previous year. The decrease was mainly due to the decrease in payment in lieu of taxes and amortization.

- Internal services expenses were $1.8 million, compared to $2.0 million in the previous year. The decrease was due to reduced IT Infrastructure and systems, professional services and personnel expenses.

STATEMENT OF FINANCIAL POSITION

Total assets decreased by $1.6 million: from $240.7 million on March 31, 2026 to $239.1 million on June 30, 2026. The decrease was due to the decreased capital assets from amortization.

Total liabilities decreased by $1.9 million: from $225.6 million on March 31, 2026 to $223.7 million on June 30, 2026. The decrease was due to the amortization of deferred contributions for capital assets received in previous years.

Net assets increased by $0.3 million from March 31, 2026, to $15.4 million representing an excess of revenue over expenses for the quarter.

RISK ANALYSIS AND OUTLOOK

The Museum continually updates its risk-management framework to identify, evaluate and mitigate all factors that pose a substantive threat to its ongoing operations or long-term success. Risks will continue to be monitored on an ongoing basis.

The Museum is committed to building upon its considerable successes since opening in 2014 and will continue to work closely with its partners, the Government of Canada and the Friends, to assess its long-term funding requirements. Current pressures on the Museum’s operating and capital budgets include an increasingly competitive tourism market, renewed economic uncertainty related to inflation, tariffs and trade wars and their impact on consumer spending, work required to create an equitable museum, and the significant capital requirements of maintaining a digitally based museum in an iconic building.

In July 2025 the Government of Canada initiated a Comprehensive Expenditure Review (CER) as part of a broader effort to streamline government operations and redirect funds towards priority areas. As a Crown corporation, the CMHR was subject to this review, and its base appropriations will be reduced by $3.2 million by the end of the 2028-29 fiscal year. These reductions, alongside inflationary pressures, and continued economic uncertainty may have an impact on the outlook and future operations of the Museum.

The Museum will have an even greater need to continue its efforts to grow earned revenues. In partnership with Friends, the Museum also plans to supplement its parliamentary appropriations through sponsorships and philanthropic support.

STATEMENT OF MANAGEMENT RESPONSIBILITY BY SENIOR OFFICIALS

Management is responsible for the preparation and fair presentation of these quarterly financial statements in accordance with the Treasury Board of Canada Standard on Quarterly Financial Reports for Crown Corporations, and for such internal controls as management determines are necessary to enable the preparation of quarterly financial statements that are free from material misstatement. Management is also responsible for ensuring all other information in this quarterly financial report is consistent, where appropriate, with the quarterly financial statements.

Based on our knowledge, these unaudited quarterly financial statements present fairly, in all material respects, the financial position, results of operations and cash flows of the corporation, as at the date of and for the periods presented in the quarterly financial statements.

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Isha Khan, Chief Executive Officer

August 25, 2026

Quarterly Financial Statements of

CANADIAN MUSEUM FOR HUMAN RIGHTS

Three months ended June 30, 2026

(Unaudited)

Canadian Museum for Human Rights

Statement of Financial Position

(Unaudited)

(In thousands of dollars)

As at		June 30, 2026		March 31, 2026
Assets				
Current assets				
Cash and restricted cash	$	9,525	$	8,285
Investments and restricted investments		3,028		3,001
Accounts receivable		213		203
Inventories		85		92
Prepaid expenses		337		234
		13,188		11,815
Investments and restricted investments		22,559		22,351
Collections		1		1
Capital assets		203,316		206,533
Total assets	**$**	**239,064**	**$**	**240,700**
Liabilities and net assets				
Current liabilities				
Accounts payable and accrued liabilities	$	3,950	$	2,702
Obligation under capital lease (note 4)		307		300
Deferred revenue		585		667
		4,842		3,669
Obligation under capital lease (note 4)		669		748
Deferred contributions (note 5)		20,823		20,677
Deferred contributions related to capital assets (note 6)		197,361		200,506
Total liabilities		223,695		225,600
Net assets				
Unrestricted		10,390		10,121
Invested in capital assets (note 7)		4,979		4,979
		15,369		15,100
Total liabilities and net assets	**$**	**239,064**	**$**	**240,700**

The accompanying notes and schedules form an integral part of the quarterly financial statements.

Canadian Museum for Human Rights

Statement of Operations

(Unaudited)
(In thousands of dollars)

Three months ended June 30,		**2026**		**2025**
Revenue (Schedule 1)				
Operating	$	615	$	608
Contributions		1,798		1,996
Other revenue		175		169
Total revenue		2,588		2,773
Expenses (Schedule 2)				
Museum content, programs and engagement		3,022		3,596
Accommodation		5,038		5,392
Internal services		1,770		2,006
Total expenses		9,830		10,994
Excess of expenses over revenue before parliamentary appropriations		(7,242)		(8,221)
Parliamentary appropriations (note 8)		7,511		8,641
Excess of revenue over expenses	**$**	**269**	**$**	**420**

The accompanying notes and schedules form an integral part of the quarterly financial statements.

Statement of Changes in Net Assets

(Unaudited)
(In thousands of dollars)

Three months ended June 30,		**Unrestricted**		**Invested in capital assets**		**2026**		**2025**
Net assets, beginning of period	$	10,121	$	4,979	$	15,100	$	14,340
Excess of revenue over expenses		269		-		269		420
Net assets, end of period	**$**	**10,390**	**$**	**4,979**	**$**	**15,369**	**$**	**14,760**

The accompanying notes form an integral part of the quarterly financial statements.

Canadian Museum for Human Rights

Statement of Cash Flows

(Unaudited)

(In thousands of dollars)

Three months ended June 30,		2026		2025
Operating activities				
Cash receipts from customers	$	687	$	487
Cash receipts from contributions		-		135
Cash receipts from parliamentary appropriations		6,002		6,727
Cash receipts from other revenue		-		54
Cash payments to and on behalf of employees		(3,954)		(4,561)
Cash payments to suppliers		(1,535)		(1,911)
Interest received		28		76
Interest paid		(21)		(27)
		1,207		980
Capital activities				
Payments for acquisition of capital assets		-		(27)
		-		(27)
Net cash flows before financing activities		1,207		953
Financing activities				
Parliamentary appropriation for the acquisition of capital assets		72		-
Contributions from non-government sources for capital assets		33		90
Obligation under capital lease		(72)		(67)
		33		23
Increase in cash		1,240		976
Cash and restricted cash, beginning of period		8,285		21,139
Cash and restricted cash, end of period	**$**	**9,525**	**$**	**22,115**

The accompanying notes and schedules form an integral part of the quarterly financial statements.

1. (a) Authority and mandate

The Canadian Museum for Human Rights (the "Museum") was established through an amendment to the *Museums Act* on August 10, 2008, and is a Crown corporation named in Part I of Schedule III to the *Financial Administration Act* (FAA). It is accountable to Parliament through the Minister of Canadian Identity and Culture and Minister responsible for Official Languages.

The Museum is not subject to income tax under the provisions of the *Income Tax Act of Canada.*

The Museum's mandate, as stated in an amendment to the *Museums Act*, is as follows:

> *"to explore the subject of human rights, with special but not exclusive reference to Canada, in order to enhance the public's understanding of human rights, to promote respect for others and to encourage reflection and dialogue."*

The Government of Canada has approved the Museum's corporate plan for the 2026-2027 to 2030-2031 planning period. The Corporate Plan Summary was tabled June 18, 2026 and is available on the Museum's website humanrights.ca.

(b) Operations

To meet all aspects of its mandate, the Museum has divided its operations into three mutually supportive activities:

Museum content, programs and engagement
- Accessible and engaging exhibitions including online
- Programming that promotes reflection and dialogue
- Sound and balanced research, scholarship and collections management
- National outreach, engagement and service
- Communications, marketing and collaborative relationships

Accommodation
- Building operations
- Protection services
- Information technology infrastructure

Internal services
- Corporate governance
- Administration
- Earned-revenue generation

(In thousands of dollars, unless otherwise noted)

2. Significant accounting policies

The quarterly financial statements have been prepared in accordance with the Canadian public sector accounting standards (PSAS) for government not-for-profit organizations. The Museum has elected to apply the 4200 series for government-not-for-profit organizations and applies the deferral method of accounting for contributions for not-for-profit organizations. The same accounting policies and methods of computation are followed in the quarterly financial statements as compared to the March 31, 2026 Annual Audited Financial Statements.

3. Basis of presentation

The note disclosures in these unaudited financial statements do not conform in all respects to the requirements of PSAS for government not-for-profit organizations for annual audited financial statements. These unaudited financial statements should be read in conjunction with the Narrative Discussion for the three months ended June 30, 2026 and with the Museum's annual audited financial statements as at and for the year ended March 31, 2026.

4. Obligation under capital lease

The Museum completed an upgrade and replacement of its core information technology network through a lease-purchase agreement entered in 2024-2025 with a term of five years. Management intends to completely discharge its obligation under the lease and obtain ownership of all network computer equipment, hardware and software in 2029-30, upon final payment.

		June 30, 2026
Total minimum future lease payments [1]	$	1,110
Deduct imputed interest		(134)
Present value of financing obligations		976
Current portion		307
Long term portion		669
		$976

1) The amounts payable under the capital lease are based on the fixed nominal interest rate of 8.31%, for a period of five years, established at the time of signing the agreement.

(In thousands of dollars, unless otherwise noted)

5. Deferred contributions

Changes in the deferred contributions restricted for the future capital and operational requirements during the period were as follows:

Three months ended		**June 30, 2026**
Balance, beginning of period	$	20,677
Additions		
Deferred interest income		164
		164
Deductions		
Amounts transferred to deferred contributions related to capital assets		-
Amounts recognized as revenue		(18)
		(18)
Balance, end of period	$	20,823

6. Deferred contributions related to capital assets

Changes in the deferred contributions related to capital assets, purchased but not fully amortized during the current period, were as follows:

Three months ended		**June 30, 2026**
Balance, beginning of period	$	200,506
Parliamentary appropriation for the acquisition of capital assets		72
Amortization of deferred contributions related to capital assets		(3,217)
Balance, end of period	$	197,361

7. Net assets invested in capital assets

The net assets invested in capital assets consists of the land donated by the City of Winnipeg and The Forks Renewal Corporation as follows:

		June 30, 2026
Capital assets	$	203,316
Less amounts financed by		
Capital lease		(976)
Deferred contributions		(197,361)
Balance, end of period	$	4,979

(In thousands of dollars, unless otherwise noted)

8. Parliamentary appropriations

Three months ended June 30,		2026		2025
Main estimates amount provided for operating and capital expenditures	$	6,075	$	6,727
Less current period parliamentary appropriations not recognized as revenue:				
Amounts used to purchase capital assets		(72)		-
Add prior year parliamentary appropriations recognized as revenue in the current period:				
Amortization of deferred contributions related to capital assets		1,490		1,639
Restricted amounts used in current period for items expensed		18		275
Parliamentary appropriations recognized as revenue for the period	$	7,511	$	8,641

(In thousands of dollars, unless otherwise noted)

Schedule 1 – Schedule of Revenue

Operating revenue

Three months ended June 30,		**2026**		**2025**
Admissions and programs				
General admission	$	252	$	209
Memberships		7		7
Public programs		17		4
Education programs		3		1
Retail Boutique sales		86		89
Facility rentals		181		162
Restaurant and catering		69		58
Travelling exhibitions		-		78
Total	$	615	$	608

Contributions

Three months ended June 30,		**2026**		**2025**
Revenue related to the amortization of deferred contributions	$	1,727	$	1,729
Contributions from Friends of the CMHR				
Cash donations and sponsorships		70		145
In-kind donations		-		17
Cash donations and sponsorships		-		98
In-kind and artifact donations		1		7
Total	$	1,798	$	1,996

Other revenue

Three months ended June 30,		**2026**		**2025**
Interest revenue		132		116
Cost recoveries from Friends of the CMHR		43		42
Miscellaneous		-		11
Total	$	175	$	169

(In thousands of dollars, unless otherwise noted)

Schedule 2 – Schedule of Expenses

Three months ended June 30,		**2026**		**2025**
Personnel costs	$	4,174	$	4,512
Amortization		3,217		3,368
Payment in lieu of taxes		763		970
Building operations		513		527
IT Infrastructure and systems		358		417
Utilities		192		118
Professional and special services		167		357
Materials and supplies		126		191
Travel and hospitality		90		128
Exhibitions		53		97
Marketing and communication		50		152
Cost of sales		40		52
Other		28		41
Repairs and maintenance		36		37
Interest on capital lease obligation		21		27
Collections		2		-
Total expenses	$	9,830	$	10,994