# CANADIAN MUSEUM FOR HUMAN RIGHTS QUARTERLY FINANCIAL REPORT

For the three and nine months ended December 31, 2012 (Unaudited)



#### **Quarterly Financial Report**

For the three and nine months ended December 31, 2012

The quarterly financial statements for the Canadian Museum for Human Rights (CMHR) (the Corporation) must be read in conjunction with the March 31, 2012 Management Discussion and Analysis and Annual Audited Financial Statements.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

Refer to Management's Discussion and Analysis as presented in the March 31, 2012 Annual Report. Updates for the quarter ended December 31, 2012 are as follows.

#### Statement of Financial Position: December 31, 2012

Total Assets increased \$38.4 million from \$283.3 million at March 31, 2012 to \$321.7 million at December 31, 2012 due to the increase in Assets under construction offset by the net use of Restricted cash and cash equivalents and Restricted investments that reflects the continued investment in the construction of the museum building and the design of the exhibits.

Total Liabilities increased \$34.9 million from March 31, 2012 primarily due to an increase in Deferred contributions related to the museum building and design of the exhibits.

Net assets increased by \$0.8 million from March 31, 2012 representing the \$0.5 million excess of revenue over expenses and a \$0.3 million net remeasurement gain.

#### **Statement of Operations:**

#### For the three months ended December 31, 2012

Parliamentary appropriations were \$3.4 million for the three months ended December 31, 2012 in comparison to \$3.2 million for the three months ended December 31, 2011.

Expenses for the three months ended December 31, 2012 were \$3.2 million in comparison to \$2.6 million for the three months ended December 31, 2011. The increase in expenses is mainly attributable to an increase in staff primarily in the Museum content and program area for exhibit and program development for inauguration.

#### **Quarterly Financial Report**

For the three and nine months ended December 31, 2012

#### For the nine months ended December 31, 2012

Parliamentary appropriations were \$9.2 million for the nine months ended December 31, 2012 in comparison to \$8.1 million for the nine months ended December 31, 2011 due to increased activity planned in 2012-13 to work towards opening subsequent to the confirmation of funding.

Expenses for the nine months ended December 31, 2012 were \$8.7 million in comparison to \$7.7 million for the nine months ended December 31, 2011. The increase in expenses is mainly attributable to an increase in staff primarily in the Museum content and program area for exhibit and program development for inauguration.

#### Cash Flow:

#### For the three months ended December 31, 2012

Cash and cash equivalents increased by \$5.9 million in the three months ended December 31, 2012 primarily due to \$2.0 million from operating activities, \$15.9 million in Government of Canada funding for assets under construction, \$3.4 million in non-owner funding for assets under construction and \$1.0 million realized from the sale of investments offset by \$16.9 million used for construction. This is compared to the increase in cash and cash equivalents of \$2.1 million in the three months ended December 31, 2011 primarily due to the funds realized from the sale of investments offset by funds used for construction.

#### For the nine months ended December 31, 2012

Cash and cash equivalents increased by \$2.9 million in the nine months ended December 31, 2012 primarily due to \$4.3 million from operating activities, \$28.1 million in Government of Canada funding for assets under construction, \$3.8 million in non-owner funding for assets under construction and \$12.8 million realized from the sale of investments offset by \$45.9 million used for construction. This is compared to the decrease in cash and cash equivalents of \$3.8 million in the nine months ended December 31, 2011 primarily due to the funds used for construction.

#### **Outlook and Risk Analysis:**

Management continues to monitor risks and strategies related to the Capital Project. The base building is 100% tendered and on track for substantial completion by year-end.

The Museum continues to work towards inauguration in 2014, as announced at the Museum's Annual Public Meeting in December 2011, and has aligned project and work plans accordingly. The Government of Canada has supported CMHR with a one-time, \$35 million advance against future parliamentary appropriations to the Museum. The Friends of the CMHR were also able to secure a \$35 million loan guarantee from the Province of Manitoba. These commitments, together with the support of the City of Winnipeg and the leadership of the private sector, have helped enable the Museum to confirm the timeline for the 2014 Inauguration.

#### **Quarterly Financial Report**

For the three and nine months ended December 31, 2012

#### STATEMENT OF MANAGEMENT RESPONSIBILTY BY SENIOR OFFICIALS

Management is responsible for the preparation and fair presentation of these quarterly financial statements in accordance with the Treasury Board of Canada Standard on Quarterly Financial Reports for Crown Corporations, and for such internal controls as management determines is necessary to enable the preparation of quarterly financial statements that are free from material misstatement. Management is also responsible for ensuring all other information in this quarterly financial report is consistent, where appropriate, with the quarterly financial statements.

Based on our knowledge, these unaudited quarterly financial statements present fairly, in all material respects, the financial position, results of operations and cash flows of the corporation, as at the date of and for the periods presented in the quarterly financial statements.

Stuart Murray, President & Chief Executive Officer

Winnipeg, Canada February 25, 2013

Susanne Robertson, CA, Chief Financial Officer

Winnipeg, Canada February 25, 2013 Financial Statements of

# **CANADIAN MUSEUM FOR HUMAN RIGHTS**

Three and nine months ended December 31, 2012

(Unaudited)

# **Canadian Museum for Human Rights Statement of Financial Position**

(Unaudited)

(In thousands of dollars)

As at	De	cember 31, 2012		March 31, 2012
Assets				
Current assets:				
Cash	\$	6,501	\$	4,972
Restricted cash and cash equivalents (note 3)		19,910		18,523
Restricted investments (note 3)		-		12,931
Accounts receivable		625		1,358
Prepaid expenses and other assets		121		226
Holdback account (note 4)		13,250		9,884
		40,407		47,894
Capital assets (note 5):				
Assets in use		8,384		7,985
Assets under construction		272,943		227,464
Total Assets	\$	321,734	\$	283,343
Liabilities and Net Assets  Current liabilities:				
Accounts payable and accrued liabilities	\$	10,467	\$	11,166
Holdback account (note 4)	Ţ	13,250	Ą	9,884
Holdback decount (Hote 4)		23,717		21,050
Deferred contributions (note 6)		12,689		23,691
Deferred contributions related to capital assets (note 7)		276,348		230,470
Employee future benefits		193		193
		289,230		254,354
Net assets:				
Unrestricted		3,822		3,263
Invested in capital assets (note 9)		4,979		4,979
Accumulated remeasurement gains and losses		(14)		(303
		8,787		7,939
Contractual obligations (note 10)				
Total Liabilities and Net Assets	\$	321,734	\$	283,343

# **Canadian Museum for Human Rights Statement of Operations**

(Unaudited)

(In thousands of dollars)

		Three mo	nths e	ended		Nine mon	ths en	ded
	Dec	ember 31,	De	ecember 31,	De	cember 31,	Dec	ember 31,
		2012		2011		2012		2011
Revenue:								
Other income	\$	32	\$	13	\$	59	\$	38
Total revenue		32		13		59		38
Expenses:								
Museum content and program		1,445		1,138		3,691		3,153
Permanent building and								
temporary accommodation		552		348		1,368		1,079
Stewardship and corporate								
management		1,228		1,158		3,634		3,528
Total expenses		3,225		2,644		8,693		7,760
Excess of expenses over revenue								
before parliamentary								
appropriations		(3,193)		(2,631)		(8,634)		(7,722)
Parliamentary appropriations								
(note 8)		3,388		3,173		9,193		8,071
Excess of revenue over expenses								
(expenses over revenue) after								
parliamentary appropriations	\$	195	\$	542	\$	559	\$	349

# Canadian Museum for Human Rights Statement of Remeasurement Gains and Losses

(Unaudited)

(In thousands of dollars)

		Three mo	nths en	ded		Nine mon	ths en	ded
	Dece	mber 31,	Dec	ember 31,	Dec	ember 31,	Dec	ember 31,
	:	2012		2011		2012		2011
Accumulated remeasurement gains								
and losses, beginning of period	\$	(97)	\$	(670)	\$	(303)	\$	-
Accumulated unrealized loss								
reclassified from deferred								
contributions		-		-		-		(498)
Unrealized gains (losses) attributable								
to:								
Foreign exchange		36		(49)		(10)		122
Investments		(3)		(196)		(110)		(913)
Amounts reclassified to the Statement								
of Operations:								
Foreign exchange		-		(3)		9		(3)
Amounts reclassified to deferred								
contributions:								
Investments		50		696		400		1,070
Net remeasurement gain (loss) for the								
period		83		448		289		(222)
Accumulated remeasurement gains								
and losses, end of period	\$	(14)	\$	(222)	\$	(14)	\$	(222)

# **Canadian Museum for Human Rights Statement of Changes in Net Assets**

(Unaudited)

(In thousands of dollars)

For the three months ended	Unr	estricted	 vested in ital assets	rei	umulated measure- ent gains nd losses	De	ecember 31, 2012	De	cember 31, 2011
Net assets, beginning of period	\$	3,627	\$ 4,979	\$	(97)	\$	8,509	\$	7,445
Excess of revenue over expenses after parliamentary									
appropriations  Net change in accumulated remeasurement		195	-		-		195		542
gains and losses		-	-		83		83		448
Net assets, end of period	\$	3,822	\$ 4,979	\$	(14)	\$	8,787	\$	8,435

For the nine months ended						De	cember 31,	De	cember 31,
	Unr	estricted	 ested in ital assets	re m	cumulated measure- ent gains nd losses	2012		2011	
Net assets, beginning of period	\$	3,263	\$ 4,979	\$	(303)	\$	7,939	\$	8,308
Excess of revenue over expenses (expenses over revenue) after parliamentary									
appropriations		559	-		-		559		349
Net change in accumulated									
remeasurement									
gains and losses		-	-		289		289		(222)
Net assets, end of period	\$	3,822	\$ 4,979	\$	(14)	\$	8,787	\$	8,435

# **Canadian Museum for Human Rights Statement of Cash Flows**

(Unaudited) (In thousands of dollars)

	Th	ree months en	ded D	ecember 31,	N	line months ende	d De	cember 31,
		2012		2011		2012		2011
Operating activities:								
Cash receipts (parliamentary								
appropriations)	\$	4,785	\$	1,841	\$	12,390	\$	7,956
Cash receipts (other income)		31		14		69		36
Cash payments to and on behalf of								
employees		(1,582)		(1,230)		(5,012)		(4,219)
Cash payments to suppliers		(1,189)		(1,837)		(3,103)		(4,097)
		2,045		(1,212)		4,344		(324)
Capital activities:								
Acquisition of assets under construction		(16,864)		(18,810)		(45,880)		(71,043)
Acquisition of assets in use		-		(39)		(1,064)		(183)
		(16,864)		(18,849)		(46,944)		(71,226)
Investing activities:								
Proceeds from disposals and redemptions								
of investments		1,002		23,151		12,821		48,466
Investments		-		(3,081)		· -		(13,770)
Revaluation of US currency		37		(52)		(3)		119
		1,039		20,018		12,818		34,815
Financing activities:								
Parliamentary appropriation for the								
acquisition of capital assets in								
use		401		55		785		206
Government of Canada funding for assets								
under construction and related								
investment income		15,880		1,676		28,113		11,216
Contributions from non-government								
sources for assets under construction								
and related investment income		3,364		443		3,800		21,542
		19,645		2,174		32,698		32,964
Increase (decrease) in cash and cash equivalents		5,865		2,131		2,916		(3,771)
Cash and cash equivalents, beginning of period								
Operating cash		6,579		5,353		4,972		4,356
Restricted cash and cash equivalents		13,967		24,184		18,523		31,083
nestricted cash and cash equivalents		20,546		29,537		23,495		35,439
Cash and cash equivalents, end of period		20,340		25,551		23,733		33,433
Operating cash		6,501		4,126		6,501		4,126
Restricted cash and cash equivalents		19,910		27,542		19,910		27,542
	\$	26,411	\$	31,668	\$	26,411	\$	31,668

#### **Notes to Financial Statements**

For the three and nine months ended December 31, 2012 (Unaudited) (In thousands of dollars, unless otherwise noted)

#### 1. Authority and mandate:

The Canadian Museum for Human Rights (the "Corporation") was established through amendments to the *Museums Act* on August 10, 2008 and is a Crown corporation named in Part I of Schedule III to the *Financial Administration Act*. The Corporation is not subject to income tax under the provisions of the *Income Tax Act*.

The Canadian Museum for Human Rights reports to Parliament through the Minister of Canadian Heritage and Official Languages.

The mandate, as stated in the amendments to the Museums Act, is as follows:

"to explore the subject of human rights, with special but not exclusive reference to Canada, in order to enhance the public's understanding of human rights, to promote respect for others and to encourage reflection and dialogue."

#### 2. Significant accounting policies:

The interim financial statements have been prepared in accordance with Canadian public sector accounting standards for government not-for-profit organizations. The same accounting policies and methods of computation are followed in the quarterly financial statements as compared to the March 31, 2012 Annual Audited Financial Statements.

#### **Notes to Financial Statements**

For the three and nine months ended December 31, 2012 (Unaudited)
(In thousands of dollars, unless otherwise noted)

#### 3. Restricted cash, cash equivalents and investments:

Restricted cash, cash equivalents and investments are restricted for use in the Capital Project and arise from contributions received from non-government entities, assistance from other governments and Parliamentary appropriations.

			Decembei	31, 2	012				March 3	31, 2	2012
	Cost	Un	realized	Inte	erest	Fa	air value	Cost		Fair value	
			losses		ivable						
Restricted cash	\$ 19,944	\$	(34)	\$	-	\$	19,910	\$	901	\$	863
Cash equivalents											
Government of Canada T-											
bills	-		-		-		-		4,635		4,653
Provincial T-bills	-		-		-		-		11,768		11,779
Promissory Notes	-		-		-		-		1,227		1,228
Sub-total – Cash equivalents	-		-		-		-		17,630		17,660
Sub-total – Cash and cash											
equivalents	19,944		(34)		-		19,910		18,531		18,523
Investments											
Corporate Bonds	-		-		-		-		13,221		12,931
Sub-total - Investments	-		-		-		-		13,221		12,931
	\$ 19,944	\$	(34)	\$	-	\$	19,910	\$	31,752	\$	31,454

The change in restricted cash, cash equivalents and investments is comprised of the following:

Nine months ended	De	cember 31,
		2012
Balance, beginning of period	\$	31,454
Add contributions received during the period		30,564
Add deferred parliamentary appropriations		2,920
Change in deferred bond interest receivable		157
Add deferred interest income		270
Less deferred realized loss on investments		(400)
Add unrealized gain on investments		289
Less amounts used to purchase capital assets		(45,344)
Balance, end of period	\$	19,910

#### **Notes to Financial Statements**

For the three and nine months ended December 31, 2012 (Unaudited) (In thousands of dollars, unless otherwise noted)

#### 4. Holdback cash account:

In accordance with the construction contract for the Museum building and the *Builder's Lien Act* of Manitoba, the Corporation is required to holdback 7.5% of progress billings. These amounts are restricted in nature and recorded as an asset and liability. The restricted funds will be paid out upon certified completion of the subcontracts in accordance with the *Builder's Lien Act* of Manitoba. The total holdback cash account balance and related liability at December 31, 2012 was \$13.3 million (March 31, 2012 - \$9.9 million).

#### 5. Capital assets:

	D	.2	March 31, 2012		
	Cost	Accumulated	Net book	Net book	
		amortization	value	value	
Land	\$ 4,979	\$ -	\$ 4,979	\$ 4,979	
Computer equipment, hardware and					
software	3,909	535	3,374	2,911	
Leasehold improvements	563	563	-	27	
Furniture and equipment	152	121	31	68	
Website development	57	57	-	-	
Sub-total – Assets in use	9,660	1,276	8,384	7,985	
Assets under construction	272,943	-	272,943	227,464	
	\$ 282,603	\$ 1,276	\$ 281,327	\$ 235,449	

The amortization expense for the three and nine months ended December 31, 2012 is \$168 and \$387, respectively. (Three and nine months ended December 31, 2011 - \$131 and \$337, respectively).

Assets under construction represent costs incurred for the development and construction of the Capital Project. The assets under construction are comprised of the following costs incurred to date:

	De	cember 31,	ſ	March 31,
		2012		2012
Building design and construction	\$	263,714	\$	219,732
Exhibit design		8,929		7,732
Enterprise Content Management System		230		-
Web development (Version 3)		70		-
	\$	272,943	\$	227,464

#### **Notes to Financial Statements**

For the three and nine months ended December 31, 2012 (Unaudited)

(In thousands of dollars, unless otherwise noted)

#### 6. Deferred contributions:

Government of Canada Parliamentary appropriations and contributions received from non-government entities and other governments that are restricted for use are recorded in Deferred contributions and are transferred to Deferred contributions related to capital assets as the funds are used for the Capital Project.

Deferred contributions recorded by the Corporation are as follows:

	De	cember 31, 2012	March 31, 2012
Deferred parliamentary operational appropriations for January 2013	\$	700	\$ -
Deferred contributions from the Government of Canada restricted for			
use for the purchase of Capital assets		8,613	9,961
Deferred contributions from non-government and other government			
sources restricted for use in the Capital Project		3,376	13,730
Deferred contributions	\$	12,689	\$ 23,691

Changes in the deferred contributions balance during the period were as follows:

Nine months ended	De	cember 31,
		2012
Balance, beginning of period	\$	23,691
Deferred parliamentary operational appropriations for January 2013		700
Government of Canada funding		10,000
Government of Canada repayable advance <sup>1</sup>		16,700
Deferred parliamentary appropriations		2,920
Restricted contributions received from Friends of CMHR		3,364
Less deferred investment loss		(130)
Less amounts transferred to deferred contributions related to capital assets:		
Government of Canada funding		(30,890)
Capital contributions from Friends of CMHR		(13,666)
Balance, end of period	\$	12,689

The \$16.7 million capital funding represents a portion of the \$35 million advance of future year's operating appropriations approved by the Government of Canada in June 2012. CMHR plans to repay the advance over six years commencing in 2018-2019.

#### **Notes to Financial Statements**

For the three and nine months ended December 31, 2012 (Unaudited)

(In thousands of dollars, unless otherwise noted)

#### 7. Deferred contributions related to capital assets:

#### (a) Deferred contributions related to capital assets is composed of:

	December 31, 2012		March 31, 2012		
Deferred contributions for assets under construction -					
Government of Canada	\$	124,910	\$	93,097	
Deferred contributions for equipment subject to amortization -					
Government of Canada		3,405		3,006	
Deferred contributions - Province of Manitoba		41,356		41,356	
Deferred contributions - City of Winnipeg		16,971		16,971	
Deferred contributions - Friends of CMHR		89,706		76,040	
	\$	276,348	\$	230,470	

#### i) Government of Canada – Parliamentary appropriations:

Deferred contributions represent the unamortized portion of parliamentary appropriations from the Government of Canada used to pay for assets under construction and equipment subject to amortization. Deferred contributions are recognized as parliamentary appropriation revenue on the same basis and over the same periods as the related capital asset is amortized.

#### ii) Assistance from other governments:

Deferred contributions represent the unamortized portion of assistance from other governments used to pay for assets under construction. Deferred contributions are recognized as revenue on the same basis and over the same periods as the related capital asset is amortized.

#### iii) Deferred contributions (from non-government sources):

Deferred contributions (from non-government sources) represent the unamortized portion of contributions used to pay for assets under construction. Deferred contributions are recognized as contribution revenue on the same basis and over the same periods as the related capital asset is amortized.

#### **Notes to Financial Statements**

For the three and nine months ended December 31, 2012 (Unaudited) (In thousands of dollars, unless otherwise noted)

#### 7. Deferred contributions related to capital assets (continued):

(b) Changes in the deferred contributions related to capital assets are composed of:

Nine months ended		December 31,		
		2012		
Balance, beginning of period	\$	230,470		
Government contributions:				
Government of Canada funding transferred from deferred contributions		30,890		
Other Government of Canada assistance		1,709		
Non-government contributions:				
Capital contributions from Friends of CMHR transferred from deferred				
contributions		13,666		
Amortization of deferred contributions related to capital assets:				
Government of Canada		(387)		
Balance, end of period	\$	276,348		

#### 8. Parliamentary appropriations:

	Three months ended			Nine months ended				
	December 31, December 31,		December 31,		December 31,			
		2012		2011		2012		2011
Main estimates amount provided								
for operating and capital								
expenditures	\$	5,100	\$	3,200	\$	13,300	\$	8,300
Reimbursement of paylist								
expenditures		135		-		135		-
Amounts transferred to deferred								
contributions		(1,000)		-		(2,920)		-
Amounts used to purchase capital								
assets		(1,015)		(159)		(1,709)		(567)
Amortization of deferred								
contributions related to								
capital assets – Government								
of Canada		168		132		387		338
	\$	3,388	\$	3,173	\$	9,193	\$	8,071

#### **Notes to Financial Statements**

For the three and nine months ended December 31, 2012 (Unaudited)
(In thousands of dollars, unless otherwise noted)

#### 9. Net assets invested in capital assets:

The net investment in capital assets consists of the land donated by the City of Winnipeg and The Forks Renewal Corporation as follows:

	December 31,		March 31,		
		2012		2012	
Capital assets	\$	281,327	\$	235,449	
Less amounts financed by deferred contributions related to capital					
assets		(276,348)		(230,470)	
	\$	4,979	\$	4,979	

#### 10. Contractual obligations:

In addition to the commitments as at March 31, 2012, the Corporation entered into additional long-term contracts for \$5.0 million relating to construction services for the Capital Project which will require payment within one year.

#### 11. Comparative figures:

Certain comparative figures have been reclassified to conform to the presentation adopted in the current period.