# CANADIAN MUSEUM FOR HUMAN RIGHTS QUARTERLY FINANCIAL REPORT

For the three and six months ended September 30, 2014

(Unaudited)



CANADIAN MUSEUM FOR HUMAN RIGHTS MUSÉE CANADIEN POUR LES DROITS DE LA PERSONNE

# **Narrative Discussion**

This section of the quarterly financial report presents management's narrative discussion of the Canadian Museum for Human Rights' (the Corporation) financial performance during the second quarter ended September 30, 2014. It must be read in conjunction with the March 31, 2014 Management Discussion and Analysis and Annual Audited Financial Statements.

#### FINANCIAL RESULTS

A summary of the financial activity for the second quarter of 2014-2015 includes the following:

#### **Overview**

The Corporation's primary objective is to fulfill its national mandate as described in the *Museums Act*, within the context of the governance and accountability regime established in that Act and in Part X of the *Financial Administration Act*. The September 2014 opening of the Corporation during this second quarter of the fiscal year was a pivotal point in the Museum's transition from developing exhibits, content and programs in preparation for inauguration to becoming a fully operational Museum. The September 2014 opening included the restaurant, retail store, a limited number of exhibits and the implementation of the exhibition related information technology infrastructure and operating systems.

The Museum provided guided tours of the building architecture and five of the eleven galleries for the period September 20 through November 9, 2014. Continued vigilance to cost management will allow the Corporation to complete the remaining exhibits and galleries for November 9, 2014.

#### **Statement of Financial Position**

Total assets increased \$12.3 million from \$349.4 million at March 31, 2014 to \$361.7 million at September 30, 2014 due to an increase in assets under construction that reflects the continued investment in exhibit fit up, design and fabrication.

Total Liabilities increased \$12.3 million from March 31, 2014 primarily due to a net increase in deferred contributions and deferred contributions related to capital assets and an increase in construction accounts payable.

Net assets are consistent with March 31, 2014, reflecting a breakeven in operations for the six months ended September 30, 2014.

#### **Statement of Operations**

Total revenue for the six months ended September 30, 2014 was \$2.5 million, an increase of \$2.4 million compared to the same period last year. The increase in revenues is primarily due to the amortization of deferred contributions received in previous periods and the September 20, 2014 opening of the Museum which introduced new operating revenue from membership and admission fees, facility rentals, restaurant and catering income and boutique sales.

For the three and six months ended September 30, 2014

Total Parliamentary appropriations in the Corporation's statements is reported on an accrual basis in the amount of \$14.9 million recorded in the second quarter of 2014-2015 (\$9.2 million in 2013-14). For the fiscal year 2014-15, the total voted appropriation is \$21.7 million (\$21.7 million in 2013-14)

Expenses for the six months ended September 30, 2014 were \$17.5 million in comparison to \$8.3 million for the six months ended September 30, 2013. This increase is mainly attributable to the following:

- Museum content and program expenses increased by \$3.2 million due to \$1.5 million for professional and special services related to inauguration (which are expected to be offset in whole or in part by sponsorship revenues) and \$1.6 million increase in staffing costs largely due to hiring and training staff in the areas of visitor services, learning and programming.
- Permanent building and temporary accommodation expenses increased by \$5.3 million including a \$4.9 million increase in amortization of capital assets due to the base building being put into use and \$0.4 million increase in facility costs related to operating costs for the new building.

For the six months ended September 30, 2014 the Corporation finished the period in a break even position.

#### Cash Flow

#### **RISK ANALYSIS:**

Management continues to monitor risks and strategies related to the final of completion of the Capital Project. The fit-up of the gallery spaces, fabrication and installation of the exhibitions remains a primary focus as the Museum continues to ensure work plans are aligned to meet the full gallery and exhibit opening on November 11, 2014.

As the Museum transitions from construction to operations, evaluation of projected post-inauguration operating needs is ongoing. Estimates and timing of the Corporation's ongoing requirements will continue to be affirmed and/or re-adjusted during the remainder of 2014-15 as exhibits, programs, information technology infrastructure, operating systems and revenue-generating initiatives are fully implemented. In 2015-2016, the Museum will return to the Government of Canada for approval of future parliamentary appropriations in order to base the request on actual operational results.

#### STATEMENT OF MANAGEMENT RESPONSIBILTY BY SENIOR OFFICIALS

Management is responsible for the preparation and fair presentation of these quarterly financial statements in accordance with the Treasury Board of Canada Standard on Quarterly Financial Reports for Crown Corporations, and for such internal controls as management determines is necessary to enable the preparation of quarterly financial statements that are free from material misstatement. Management is also responsible for ensuring all other information in this quarterly financial report is consistent, where appropriate, with the quarterly financial statements.

Based on our knowledge, these unaudited quarterly financial statements present fairly, in all material respects, the financial position, results of operations and cash flows of the corporation, as at the date of and for the periods presented in the quarterly financial statements.

Bail Stephens

Gail Stephens, FCGA, Interim President & Chief Executive Officer

Winnipeg, Canada November 17, 2014

Susame Roberts

Susanne Robertson, CPA, CA, Chief Financial Officer

Winnipeg, Canada November 17, 2014 Quarterly Financial Statements of

# CANADIAN MUSEUM FOR HUMAN RIGHTS

For the three and six months ended September 30, 2014

(Unaudited)

## **Statement of Financial Position**

(Unaudited) (In thousands of dollars)

As at	Se	ptember 30,	March 31,		
		2014			
Assets					
Current assets:					
Cash	\$	13,144	\$ 6,996		
Restricted cash (note 3)		5,616	10,926		
Accounts receivable		864	696		
Inventories		122	14		
Prepaid expenses		420	450		
Holdback account (note 4)		1,145	1,558		
		21,311	20,640		
Capital assets (note 5):					
Assets available for use		290,197	290,721		
Assets under construction		50,201	38,051		
Total Assets	\$	361,709	\$ 349,412		
Liabilities and Net Assets					
Current liabilities:					
Accounts payable and accrued liabilities	\$	16,413	\$ 12,205		
Holdback payable (note 4)		1,145	1,558		
		17,558	13,763		
Deferred contributions (note 6)		(1,017)	2,117		
Deferred contributions related to capital assets (note 7)		335,419	323,793		
Total Liabilities		351,960	339,673		
Net assets:					
Unrestricted		4,620	4,604		
Invested in capital assets (note 9)		4,979	4,979		
Accumulated remeasurement gains		150	156		
		9,749	9,739		
Total Liabilities and Net Assets	\$	361,709	\$ 349,412		

Contractual obligations (note 11)

## **Statement of Operations**

(Unaudited)

(In thousands of dollars)

		Three mo	nths e	ended		Six mont	hs end	ded
	Sept	tember 30,	Se	ptember 30,	Sep	tember 30,	Sep	tember 30,
		2014		2013		2014		2013
Revenue:								
Operating (Schedule 1)	\$	104	\$	-	\$	126	\$	-
Contributions (Schedule 1)		1,046		-		2,337		-
Other income		16		36		64		68
Total revenue		1,166		36		2,527		68
Expenses (Schedule 2):								
Museum content and program		4,057		1,424		6,340		3,135
Permanent building and								
temporary accommodation		4,013		1,180		7,563		2,212
Stewardship and corporate								
management		1,886		1,581		3,585		2,970
Total expenses		9,956		4,185		17,488		8,317
Excess of expenses over revenue								
before Parliamentary								
appropriations		(8,790)		(4,149)		(14,961)		(8,249)
Parliamentary appropriations								
(note 8)		8,253		5,301		14,977		9,235
Excess of revenue over expenses								
(expenses over revenue) after								
Parliamentary appropriations	\$	(537)	\$	1,152	\$	16	\$	986

## Statement of Remeasurement Gains and Losses

(Unaudited)

(In thousands of dollars)

		Three mo	nths en	ded		Six months ended				
	Septe	September 30,		ember 30,	September 30,		September 30			
	2	2014		2013		2014		2013		
Accumulated remeasurement gains,										
beginning of period	\$	119	\$	118	\$	156	\$	45		
Unrealized gains (losses) attributable										
to:										
Foreign exchange		19		(37)		(5)		36		
Amounts reclassified to the Statement										
of Operations:										
Foreign exchange		12		-		(1)		-		
Net remeasurement gain (loss) for the										
period		31		(37)		(6)		36		
Accumulated remeasurement gains										
end of period	\$	150	\$	81	\$	150	\$	81		

## **Statement of Changes in Net Assets**

(Unaudited)

(In thousands of dollars)

Three months ended						2014	2013
September 30,	Unro	estricted	ested in tal assets	rem mei	mulated easure- nt gains I losses		
Net assets, beginning of period Excess of revenue over expenses (expenses over revenue) after	\$	5,157	\$ 4,979	\$	119	\$ 10,255	\$ 9,103
Parliamentary appropriations Net change in accumulated remeasurement		(537)	-		-	(537)	1,152
gains and losses		-	-		31	31	(37)
Net assets, end of period	\$	4,620	\$ 4,979	\$	150	\$ 9,749	\$ 10,218
Six months ended						2014	2013
September 30,	Unro	estricted	ested in tal assets	rem	mulated easure- nt gains		
					llosses		
Net assets, beginning of period	\$	4,604	\$ 4,979		-	\$ 9,739	\$ 9,196
period Excess of revenue over expenses (expenses over revenue) after Parliamentary	\$	-	\$ 4,979	and	llosses	\$	\$
period Excess of revenue over expenses (expenses over revenue) after Parliamentary appropriations Net change in accumulated remeasurement	\$	4,604	\$ 4,979	and	1 <b>Iosses</b> 156	\$ 16	\$ 986
period Excess of revenue over expenses (expenses over revenue) after Parliamentary appropriations Net change in accumulated	\$	-	\$ 4,979 - - 4,979	and	llosses	\$	\$

## Statement of Cash Flows

(Unaudited)

(In thousands of dollars)

		Three mor	nths end	ed		Six mont	hs ende	d
	Sep	otember 30,	Sept	ember 30,	Septer	nber 30,	Sept	ember 30,
		2014		2013	2	014		2013
Operating activities:								
Cash receipts (customers)	\$	125	\$	-	\$	125	\$	
Cash receipts (Parliamentary	Ŧ		Ŧ		Ŷ		Ŧ	
appropriations)		5,289		6,611		12,660		10,18
Cash receipts (other income)		(1)		37		68		10,10
Cash payments to and on behalf of		(1)		57		00		7
employees		(2 804)		(2 165)		(5.027)		(4,030
		(2,804)		(2,165)		(5,037)		
Cash payments to suppliers		(4,366)		(2,487)		(6,870)		(4,696
		(1,757)		1,996		946		1,528
Capital activities:								
Acquisition of assets under construction		(6,185)		(7,687)		(12,128)		(27,63
Acquisition of assets available for use		1,963		(971)		(1,244)		(1,470
		(4,222)		(8,658)		(13,372)		(29,10
Investing activities:								
Revaluation of US currency		33		(41)		(1)		3
		33		(41)		(1)		3
Financing activities:								
Parliamentary appropriation for the								
acquisition of capital assets				24		400		10
available for use		-		21		133		10
Government of Canada funding for assets								
under construction and related								
investment income		605		6,293		646		10,71
Contributions from non-government								
sources for assets under construction								
and related investment income		73		-		12,073		50
		678		6,314		12,852		11,31
Increase/(decrease) in cash		(5 <i>,</i> 268)		(389)		425		(16,22
Cash, beginning of period								
Operating cash		9,976		6,557		6,996		6,87
Restricted cash		14,197		17,798		10,926		22,16
Holdback account		1,000		635		1,558		11,79
		25,173		24,990		19,480		40,82
Cash, end of period								
Operating cash		13,144		7,878		13,144		7,87
Restricted cash		5,616		15,990		5,616		15,99
Holdback account		1,145		733		1,145		73
	\$	19,905	\$	24,601	\$	19,905	\$	24,60

#### **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited) (In thousands of dollars, unless otherwise noted)

#### 1 (a). Authority and mandate:

The Canadian Museum for Human Rights (the "Corporation") was established through amendments to the *Museums Act* on August 10, 2008 and is a Crown corporation named in Part I of Schedule III to the *Financial Administration Act*. The Corporation is not subject to income tax under the provisions of the *Income Tax Act*.

The Canadian Museum for Human Rights, being built in Winnipeg, Manitoba, was the first national museum to be located outside of the National Capital Region at the time of its creation and the first to be constructed with funding from three levels of government and the private sector. In addition to the Government of Canada, funding for the Capital Project (building and exhibits) is provided by the Province of Manitoba, the City of Winnipeg, and the Friends of the Canadian Museum for Human Rights (representing mostly private sector donors). A Definitive Agreement, setting forth the terms, provisions and conditions for the parties' undertakings, including the transfer of land, was signed by all parties on February 1, 2008. The Canadian Museum for Human Rights reports to Parliament through the Minister of Canadian Heritage and Official Languages.

The mandate, as stated in the amendments to the *Museums Act*, is as follows:

"to explore the subject of human rights, with special but not exclusive reference to Canada, in order to enhance the public's understanding of human rights, to promote respect for others and to encourage reflection and dialogue."

#### 1 (b). Operations:

The operations of the Corporation are divided into three mutually supportive activities which work together to meet all aspects of its mandate. These activities and their respective descriptions are:

#### Museum Content and Program:

That the Museum's content and programming is objective, innovative and accessible and affects the way people think and behave towards the rights of others, and that it is developed through ongoing community engagement.

#### Permanent Building and Temporary Accommodation:

The Corporation provides a secure and functional facility that meets or exceeds all safety and building code requirements and is easily accessible to the public. That all aspects of the Building Construction Project are managed in a fiscally sound, transparent and accountable manner, ensuring environmental stewardship and employing effective project and risk-management practices throughout.

#### Stewardship and Corporate Management:

That the Museum adopts sound and efficient governance and stewardship practices that facilitate the alignment of resources with priorities and full accountability and transparency to Canadians for results; the Museum recruits and retains the necessary human resources both for the start-up and the longer-term; and

#### **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited) (In thousands of dollars, unless otherwise noted)

the Museum supports the Friends' fundraising campaign to assist with capital costs in the short term and to support programming and other activities within the Museum in the long-term.

#### 2. Significant accounting policies:

(a) Basis of presentation:

These financial statements have been prepared in accordance with the 4200 series of the Canadian Public Sector Accounting Standards (PSAS) for government not-for-profit organizations. The Corporation applies the deferral method of accounting for contributions for not-for-profit organizations.

(b) Financial assets and financial liabilities:

Cash, restricted cash and the holdback account are classified in the fair value category. Changes in fair value of financial assets are recognized through the Statement of Remeasurement Gains (Losses) as determined by reference to their quoted bid price at the reporting date. Any realized gains and losses are recognized on the Statement of Operations.

Accounts receivable and accounts payable and accrued liabilities are classified in the cost category. They are recorded at cost.

(c) Cash:

Cash is composed of deposits with financial institutions that can be withdrawn without prior notice or penalty.

(d) Inventories:

Inventories, which consist of materials for the boutique, are valued at the lower of cost and net realizable value.

(e) Capital assets:

Property and equipment owned by the Corporation are valued at cost, net of accumulated amortization. When the construction of a capital asset is completed, it is transferred from assets under construction to the appropriate capital asset. Component classification is applied to the building transfer and amortization is calculated using the straight-line method, over the estimated useful lives of assets or components as follows:

#### **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited)

(In thousands of dollars, unless otherwise noted)

Asset	Useful Life
Building:	
Base	40 years
Electrical	20 years
Mechanical	20 years
Computer equipment, hardware and software	3 to 5 years
Building improvements	5 to 20 years
Leasehold improvements	Lesser of term of lease and 5 years
Furniture and equipment	3 to 10 years
Films	2 to 3 years
Website development	2 to 5 years

#### (f) Employee future benefits:

i) Pension Benefits:

Substantially all of the employees of the Corporation are covered by the Public Service Pension Plan (the "Plan"), a contributory defined benefit plan established through legislation and sponsored by the Government of Canada. Contributions are required by both the employees and the Corporation to cover current service cost. Pursuant to legislation currently in place, the Corporation has no legal or constructive obligation to pay further contributions with respect to any past service or funding deficiencies of the Plan. Consequently, contributions are recognized as an expense in the year when employees have rendered service and represent the total pension obligation of the Corporation.

ii) Sick leave benefits:

The Corporation provides sick leave benefits for employees that accumulate but do not vest. The cost of the accrued benefit obligations related to sick leave entitlement earned by employees is determined by Management's best estimate considering assumptions based on employee demographics and sick leave usage of active employees.

iii) Maternity/Parental benefits:

Employees are entitled to maternity/parental benefits as provided for under labour contracts and conditions of employment. The cost of these benefits is event driven. Management determined the accrued benefit obligation using a method based upon assumptions and best estimates relating to maternity/parental leave.

- (g) Revenue recognition:
  - i) Museum Operations

Revenues from museum operations include the sale general admission and programs, boutique sales facility rentals, memberships, sponsorships and fixed percentage of restaurant sales. They are recognized in the year in which the sale of goods is completed or the services are provided.

#### **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited) (In thousands of dollars, unless otherwise noted)

ii) Parliamentary appropriations:

The Government of Canada provides funding to the Corporation through Parliamentary appropriations.

Parliamentary appropriations which are explicitly or implicitly restricted for the purchase of capital assets subject to amortization are deferred and recognized as revenue on the same basis and over the same periods as the related capital assets acquired.

Parliamentary appropriations that are not restricted to a specific purpose are recognized as revenue on the Statement of Operations in the year for which the appropriation is authorized.

Appropriations and contributions received from other governments and donations that are restricted for use are recorded in Deferred contributions and are transferred to Deferred contributions related to capital assets as the funds are used for the Capital Project.

iii) Assistance from other governments and non-government sources:

Funding may be provided by various levels of government, other than the Government of Canada and other non-government sources.

Assistance from other governments, assistance from non-government sources and donations which are explicitly or implicitly restricted for the purchase of capital assets subject to amortization are deferred and recognized as revenue on the same basis and over the same periods as the related capital assets acquired.

Assistance from other governments, non-government sources and donations that are not restricted to a specific purpose are recognized as revenue on the Statement of Operations when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

iv) Donations:

Donations are comprised of contributions received from non-government entities that are not part of the federal government reporting entity, such as individuals, foundations and corporations.

v) Interest on cash and investments:

Interest on cash and investments is recognized in the period it is earned.

Restricted investment income is recognized as income in the Statement of Operations in the year that the related expenditures are recognized.

vi) Contributions-in-kind:

Contributions-in-kind are recognized as revenue on the Statement of Operations when the fair value can be reasonably estimated and the services and goods are used in the normal course of business and would otherwise have been purchased. Contributions-in-kind related to capital assets subject to amortization are recorded as deferred contributions related to capital assets on the Statement of Financial Position. Contributions-in-kind related to capital assets not subject to amortization are recorded as net assets invested in capital assets on the Statement of Financial Position.

#### **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited) (In thousands of dollars, unless otherwise noted)

Contributions-in-kind are recorded at the fair value of the asset received.

vii) Volunteer Services:

Volunteers contribute a significant number of hours of service per year. Because of the difficulty of determining their fair value, contributed services are not recognized in these financial statements.

(h) Expenses:

An expense that contributes directly to an activity as described in note 1 (b) is allocated fully to that activity. Certain expenses contribute to more than one activity and are allocated based on the estimated time spent on each activity.

(i) Foreign exchange:

Monetary assets and liabilities denominated in US dollars are translated into Canadian dollars using the exchange rate at the Statement of Financial Position date. Foreign exchange is recorded on US dollar denominated transactions at the noon exchange rate on the invoice payment date.

Realized foreign currency gains and losses are recorded in Other income on the Statement of Operations.

Unrealized foreign currency gains and losses on monetary assets are recorded on the Statement of Remeasurement Gains (Losses).

(j) Friends of the Canadian Museum for Human Rights:

The Corporation and the Friends of the Canadian Museum for Human Rights ("Friends of CMHR") are related by virtue of the Corporation's significant influence over the Friends of CMHR. The Friends of CMHR is a separate legal entity, with a mandate to seek and obtain major donations to support the Corporation's mandate and assist in achieving the Corporation's vision. The financial statements of the Friends of CMHR have been audited but have not been consolidated in the Corporation's financial statements.

(k) Contingent liabilities:

In the normal course of its operations, the Corporation may become involved in various claims or legal actions. Some of these potential liabilities may become actual liabilities when one or more future events occur or fail to occur. To the extent that the future event is likely to occur or fail to occur, and a reasonable estimate of the loss can be made, a liability will be accrued and an expense recorded in the Corporation's financial statements.

(I) Measurement uncertainty:

The preparation of financial statements in accordance with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of income and expenses for

#### **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited) (In thousands of dollars, unless otherwise noted)

the year. Accrued liabilities, contingent liabilities, and estimated useful lives of capital assets are the most significant items where estimates are used. Actual results could differ significantly from those estimates. These estimates are reviewed quarterly and as adjustments become necessary, they are recorded in the financial statements in the period which they become known.

#### 3. Restricted cash

Restricted cash is restricted for use in the Capital Project and arise from contributions received from nongovernment entities, assistance from other governments and Parliamentary appropriations.

	September 30, 2014								March 31, 2014			
		Cost	-	ealized ains		Fai	r value		Cost	Fa	air value	
Restricted cash	\$	5,610	\$	6		\$	5,616	\$	10,834	\$	10,926	

The change in restricted cash is comprised of the following:

Six months ended	September 30,			
		2014		
Balance, beginning of period	\$	10,926		
Add contributions received during the period		12,000		
Add deferred interest income		73		
Less unrealized gain on cash		-		
Less amounts used for items expensed for accounting purposes		(595)		
Less amounts used to purchase capital assets		(16,788)		
Balance, end of period	\$	5,616		

#### **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited) (In thousands of dollars, unless otherwise noted)

#### 4. Holdback account and holdback payable:

	September 30, 201	4 N	March 31, 2014		
Balance, beginning of period	\$ 1,55	8\$	11,797		
Additions for the period	34	1	1,773		
Holdback paid during period	(754	)	(11,807)		
Interest paid during the period		-	(205)		
Balance, end of period	\$ 1,14	5\$	1,558		

In accordance with the construction contract for the Museum building and the *Builder's Lien Act* of Manitoba, the Corporation is required to holdback 7.5% of progress billings. These amounts are restricted in nature and recorded as an asset and liability. The restricted funds will be paid out upon certified completion of the subcontracts in accordance with the *Builder's Lien Act* of Manitoba. The total holdback cash account balance and related liability at September 30, 2014 was \$1.1 million (March 31, 2014 - \$1.6 million), of which \$1.1 million (March 31, 2014 - \$1.6 million) is current. As of September 30, 2014 the holdback primarily relates to exhibit fit up construction.

	Cost March 31,	Additions	Disposals	Cost September
	2014			30,
				2014
Land	\$ 4,979	\$ -	\$-	\$ 4,979
Building				
Base	234,671	2,371	-	237,042
Electrical	20,566	178	-	20,744
Mechanical	27,493	241	-	27,734
Computer equipment, hardware and				
software	5,681	672	-	6,353
Building improvements	-	503	-	503
Leasehold improvements	563	-	563	-
Furniture and equipment	1,099	436	-	1,535
Films	61	36	-	97
Website development	57	35	-	92
Sub-total – Assets available for use	295,170	4,472	563	299,079
Assets under construction	38,051	12,150	-	50,201
	\$ 333,221	\$ 16,622	\$ 563	\$ 349,280

## 5. Capital assets:

## **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited)

(In thousands of dollars, unless otherwise noted)

	amo	imulated ortization Aarch 31, 2014	Am	ortization expense	I	Disposals	am	umulated ortization eptember 30, 2014
Land	\$	-	\$	-	\$	-	\$	-
Building								
Base		1,388		2,942		-		4,330
Electrical		244		515		-		759
Mechanical		325		689		-		1,014
Computer equipment, hardware and								
software		1,684		789		-		2,473
Building improvements		-				-		-
Leasehold improvements		563		-		563		-
Furniture and equipment		188		54		-		242
Films		-		7		-		7
Website development		57		-		-		57
Sub-total – Assets available for use		4,449		4,996		563		8,882
Assets under construction		-		-		-		-
	\$	4,449	\$	4,996	\$	563	\$	8,882

	Net book		Net book
		value	value
	March 31,		September
		2014	30, 2014
Land	\$	4,979	\$ 4,979
Building			
Base		233,283	232,712
Electrical		20,322	19,985
Mechanical		27,168	26,720
Computer equipment, hardware and			
software		3,997	3,880
Building improvements		-	503
Leasehold improvements		-	-
Furniture and equipment		911	1,293
Films		61	90
Website development		-	35
Sub-total – Assets available for use		290,721	290,197
Assets under construction		38,051	50,201
	\$	328,772	\$ 340,398

#### **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited) (In thousands of dollars, unless otherwise noted)

On April 15, 2009, the Corporation acquired land for the Museum project from the City of Winnipeg and The Forks Renewal Corporation. The ownership of land reverts back to the City of Winnipeg and The Forks Renewal Corporation should the land no longer be used for the purposes of the Museum, or such other purposes as approved by the previous owners. The Corporation's Management estimated that the Museum's river-front parcel should be valued at \$4.9 million plus related legal costs based on the information provided by an independent market evaluation.

The amortization expense for the three and six months ended September 30, 2014 is \$2.5 million and \$2.5 million, respectively. (Three and six months ended September 30, 2013 - \$173K and \$345K, respectively).

Assets under construction represent costs incurred for the development and construction of the Capital Project. The assets under construction are comprised of the following costs incurred to date:

	Sep	September 30, 2014		March 31,
				2014
		754	<u> </u>	700
Building design and construction Exhibit fit up, design and fabrication	Ş	754 48,299	Ş	726 36,529
Website development (Version 3)		48,299		30,323
Enterprise Content Management System		484		425
	\$	50,201	\$	38,051

#### **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited) (In thousands of dollars, unless otherwise noted)

#### 6. Deferred contributions:

Deferred contributions recorded by the Corporation are as follows:

	September 30,		Marc	h 31, 2014
		2014		
Deferred contributions restricted for the purchase of capital assets	\$	(1,017)	\$	2,117

Changes in the deferred contributions balance during the period were as follows:

Six months ended	Se	ptember 30,
		2014
Balance, beginning of period	\$	2,117
Additions:		
Government of Canada appropriations <sup>1</sup>		-
Deferred Operating Parliamentary appropriations		1,850
Non-government and other government sources		12,000
Deferred investment income		75
		13,925
Deductions:		
Amounts transferred to deferred contributions related to capital assets		(15,524)
Amounts recognized as revenue –		(1,535)
		(17,059)
Balance, end of period	\$	(1,017)

In June 2012, the Government of Canada approved the use of \$35 million of future years' operating and capital appropriations, of which \$25 million was authorized for 2012-2013 and \$10 million for 2013-2014. The Corporation plans to decrease its level of appropriations over six years commencing in 2018-2019.

#### **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited) (In thousands of dollars, unless otherwise noted)

#### 7. Deferred contributions related to capital assets

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Changes in the deferred contributions related to capital assets are composed of:

Six months ended	Se	eptember 30,
		2014
Balance, beginning of period	\$	323,793
Amounts transferred from deferred contributions		15,524
Government contributions:		
Other Government of Canada assistance		748
Non-government contributions:		
Capital contributions-in-kind from Friends of CMHR		194
Capital contributions-in-kind from the City of Winnipeg		156
Amortization of deferred contributions related to capital assets available for use		(4,996)
Balance, end of period	\$	335,419

## **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited) (In thousands of dollars, unless otherwise noted)

## 8. Parliamentary appropriations:

		Three mon	ths e	nded		Six mont	hs en	ded
	Sept	ember 30,	Sep	tember 30,	Se	otember 30,	Sep	otember 30,
		2014		2013		2014		2013
Main estimates amount provided								
for operating and capital								
expenditures	\$	5,900	\$	6,900	\$	13,225	\$	10,800
Reimbursement of paylist								
expenditures		156		134		156		134
Total Parliamentary								
appropriations approved								
in the period:		6,056		7,034		13,381		10,934
Less current period Parliamentary appropriations not recognized as revenue:								
Amounts used to purchase								
capital assets		(611)		(289)		(748)		(657)
Operating contribution				(		(		
received in advance		50		(1,800)		(1,850)		(1,800)
Add prior year Parliamentary appropriations recognized as revenue in the current period: Amortization of deferred contributions related to capital assets available								
for use Restricted amounts used in the current period for items expensed for accounting		1,854		173		3,274		345
purposes –		904		183		920		413
	\$	8,253	\$	5,301	\$	14,977	\$	9,235

#### **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited) (In thousands of dollars, unless otherwise noted)

#### 9. Net assets invested in capital assets:

The net investment in capital assets consists of the land donated by the City of Winnipeg and The Forks Renewal Corporation as follows:

	September 30,			March 31,	
		2014		2014	
Capital assets	\$	340,398	\$	328,772	
Less amounts financed by deferred contributions related to capital					
assets		(335,419)		(323,793)	
	\$	4,979	\$	4,979	

#### **10.** Allocation of Expenses:

Corporate communication, general support services and information technology department expenses of \$1.9 million (2013 - \$0.5 million) have been allocated as follows:

Period ended September 30,	2014	2013
Museum content and program	\$ 1,100	\$ 265
Permanent building and temporary accommodation	156	-
Stewardship and corporate management	700	265
	\$ 1,956	\$ 530

#### 11. Contractual obligations:

In addition to the commitments as at March 31, 2014, the Corporation entered into additional long-term contracts for \$1.8 million relating to exhibit fabrication & installation and media & technology development of which \$1.7 million will require payment within one year.

#### 12. Comparative figures:

Certain comparative figures have been reclassified to conform to the presentation adopted in the current period.

#### **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited) (In thousands of dollars, unless otherwise noted)

## Schedule 1 – Schedule of Operating Revenues and Contributions

#### **Operating Revenues**

Six months ended September 30,	2014		
Admissions and Programs			
General Admission –	\$ 15	\$	-
Memberships -	11		-
Retail Boutique Sales	70		-
Facility Rental	19		-
Restaurant and catering -	11		-
Total	\$ 126	\$	-

The Museum opened September 20, 2014 therefore there are no comparative operating revenues.

#### Contributions

Six months ended September 30,	2014	2013
Revenue related to the amortization of deferred contributions from		
other donors	\$ 1,722	\$ -
Restricted amounts from other donors used in current period for items		
expensed for accounting purposes -	615	-
Total	\$ 2,337	\$ -

Amortization of deferred contributions from other donors commenced when the building was put into use in January, 2014 therefore there are no comparative contribution amounts.

## **Notes to Quarterly Financial Statements**

For the three and six months ended September 30, 2014 (Unaudited) (In thousands of dollars, unless otherwise noted)

# Schedule 2 – Schedule of Expenses

Six months ended September 30,	2014	2013
Personnel costs	\$ 5,613 \$	4,130
Amortization of capital assets	4,996	346
Professional and special services	3,010	1,185
Facilities	1,594	1,177
Exhibit content development	754	301
Office supplies and administration	625	769
Computers and furniture	441	164
Marketing and promotion	343	45
Travel	112	200
Total expenses	\$ 17,488 \$	8,317